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Mayor Spalding called to order the New Albany City Council 2026 Annual Budget Program of November 13, 2025, at 6:30 p.m. at the New Albany Village Hall, 99 West Main Street, New Albany, Ohio. Staff attending were City Manager Joseph Stefanov (via Teams), Finance Director Bethany Staats, Deputy Director of Finance Morgan Joeright, Management Analyst Ethan Barnhardt, Financial Reporting and Projects Manager Jeremy Gray, Administrative Services Director Adrienne Joly, Police Chief Greg Jones, Administrative Assistant Megan Cates, Development Director Jennifer Chrysler, Economic Development Manager Sara Zeigler, Planning Manager Chris Christian, Public Service Director Ryan Ohly, Deputy Public Service Director Steven Mayer, Public Services Manager Angie Hobart, Administrative Assistant Bridget Beck, IT Manager Loren McCauley, Chief Communications and Marketing Officer Josh Poland, Multimedia Communications Specialist Sam Fahmi, and Clerk of Council Jennifer Mason.

ROLL CALL:

The following Mayor/Council Members answered Roll Call:

Mayor Sloan Spalding	P
CM Marlene Brisk	P
CM Michael Durik	P
CM Chip Fellows	P
CM Kasey Kist	P
CM Matt Shull	P
CM Andrea Wilttrout	P

ADDITIONS OR CORRECTIONS TO THE AGENDA:

NONE

DISCUSSION OF DRAFT BUDGET AND PRESENTATIONS BY STAFF:

Clerk Mason explained that City Manager Stefanov was stuck at home due to illness but would be following the meeting via Teams, would be able to comment, and the comment would be audible to council and the public.

2026 Annual Budget Program Introduction

Clerk's note: staff presented from the attached slideshow.

Director Joly presented initial Budget Recommendation slides, including vision, goals, strategies, 2025 city accomplishments, and council goals and initiatives. Some of council's goals and initiatives were underway and some would be started next year. Director Staats reviewed the General Funds slides. There were now several sub-general funds. The General Fund and main operations funding were the main indicators of financial health. Funds could be transferred to support capital expenditures. The city had a strong overall fund balance, exceeding the 65% reserve. In 2026, staff planned to do an analysis of the reserve to ensure that 65% was the correct level. In 2026, before transfers out, operating revenues were expected to exceed operational expenditures. The excess would provide for transfers out for infrastructure investment and community projects. Operating revenues accounted for multi-year staffing increases and the cost-of-living adjustment (COLA). Director Staats reviewed the 2026 Income Tax Projections slide. She described her projections analysis method of focusing on several key business withholding trends. New construction was not incorporated in the projections. The city was conservative

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in budgeting, but realistic. The city didn't want to rely on income that couldn't be reliably projected. Net profits and individual tax revenue estimates were based on prior years.

Council Member Shull asked and Director Staats explained how she made projections using the Construction Withholding – Tracked & Fund Allocation slide as an example. She described how 2023 construction projections hadn't matched her estimates. The city made a point of working with RITA who attempted to be in contact with all contractors and subcontractors to make sure they were withholding. Construction had the biggest impact on withholding over the past several years and went into the General Fund. She was projecting a construction withholding increase going into 2027. Working with RITA was important in being able to track and ensure withholding compliance. Generally, cities received less than the total withholding.

City Manager Stefanov asked and Director Staats affirmed that the city often used construction withholding revenue for one-time projects. So far, the city had collected \$14.8 million from construction and coincidentally made a purchase for around the same amount in 2025.

Council Member Shull asked for more conversation about a potential 80% level reserve that day or another time. Director Staats stated there were several considerations for choosing the level - the business park was different than what it was 10 years ago. The city would look at GFOA best practices, bonds, and agency credit ratings. There would be a detailed analysis in 2026. City Manager Stefanov added staff wanted to determine whether the city could maintain a healthy budget balance under different reserve levels. Staff wasn't suggesting a new level at this time.

Director Staats reviewed 2027-2029 Income Tax Projections slide and the 2026 Operating Expenses slide and described what operating expenses covered.

Mayor Spalding observed that the pie chart showed land and building maintenance at around 10% of expenditures and asked how that compared to past years. Director Staats referred to page 67 in the budget book. Expenditures for facilities were at \$1.3 million in 2021 and were now at about \$4.6 million. The city had added Taylor Farm Park, pickleball, pumphouses, etc. Operating expenses were covered by the main income and not dependent on one-time income, like construction withholding.

Mayor Spalding asked how to put in sufficient reserves to cover the ongoing maintenance of the city facilities. Director Staats responded staff was planning an infrastructure study. Staff wanted to evaluate facilities and infrastructure maintenance and see what that did to operating expenses. Also, staff hoped to be able to explain the impact of capital on operating expenses after gathering more data. City Manager Stefanov added that staff incorporated some equipment for buildings, like HVAC, generators, and roofing in the Equipment Replacement Fund. Staff was looking to be more wholistic going forward.

Council Member Brisk expressed concern about adding more city facilities. She asked and Director Staats responded that she hoped to be able to provide more data about extended facility obligations as part of an operations and facility study.

Director Staats reviewed the 2026 Operating Expenses slides. Personnel made up the majority of operating expenses. The cost-of-living adjustment (COLA) was proposed as 3.25% for both bargaining and non-bargaining units. The budget contained the implementation of the self-insurance program, including premiums and program

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operation. This budget included the strategic implementation of the organizational structure assessment. This year also included FOP negotiations and leadership executive searches and transitions.

Council Member Durik asked, given the rate of inflation, how other entities were anticipating and assessing COLA. Director Staats stated, last year, the COLA was 3.5%. The Consumer Price Index (CPI) was about 3% when staff was putting these numbers together. With the city adding self-insurance, it increased benefits and investment in employees. The proposed COLA fit the budget and was in line with the market. Council Member Durik observed that inflation was going crazy and asked what another 1% of COLA would cost for a sense of the numbers. Director Staats responded an additional .25% would cost \$50,000-\$60,000 more and compounded over the years. Council Member Durik stated another 1% wouldn't be outrageous; he wanted to be competitive, retain people, and didn't want to be too frugal with staff.

Director Staats reviewed the General Fund Overview slide. Actual revenue came in about 9% higher than staff's projections. The city generally lapsed about 13% of expenses when purchases were not made or things cost less. This practice of lapsing allowed the city to invest in the reserve over time. City Manager Stefanov praised the employee culture that supported the practice. Staff had confidence that, if they had a need, the city would work to provide for it, and that had benefitted the community over the years.

Director Staats reviewed the General Fund Overview - 2026 Transfers and 2026 Return Advances slide. Significant amounts were going into the Capital Program. There were stability funds. She expected transfers to increase the Debt Service and Capital Equipment funds next year based on future purchases and amortization. The city increased the inflation percentage for capital equipment by 3.25% to build those reserves. The city expected return advances in 2026 as shown. There were several intra-fund transfers not shown and those would go to funds in general operations – mainly community programs, but also technology, insurance reserve, and several other funds. Those monies didn't leave the General Fund - Operations but were allocated to other programs in the General Fund.

Director Staats reviewed the General Fund Overview – New General Fund and Rationale slide. The Insurance Review sub-fund would be new to the General Fund. It would be used to help cover insurance-related costs. It was funded through health insurance premiums and savings from prior years' health performance utilization. There was a deposit to the fund in 2025. This helped the city build a reserve for the new self-insurance arrangement.

Director Staats reviewed the 2026 Budget Framework Review Layout slide which described council's budget book layout. Director Staats reviewed the 2026 Budget Framework Review Reminders slide which covered the colors of the various sections. 2027-2029 was displayed to provide direction but would not get appropriations.

POLICE DEPARTMENT

Chief Jones reviewed the Police Department - Key Functions slides. This year, the Police Department took over more budgetary and business administration of the Mayor's Court.

Chief Jones reviewed the 2025 Accomplishments. He gave an update on the KDC/One suspect's case. Chief Jones talked about awards made within the police department. Regarding commercial enforcement, officers received specialized training and had done more patrols and commercial enforcement, in partnership with the State Highway patrol and other state agencies. The work in Internet Crimes Against Children (ICAC) Task Force

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had resulted in local, state, national, and international arrests. Regarding the Communications Center, currently New Albany was a secondary public service answering point (PSAP) for landline 911 calls. Cell 911 calls were transferred to the city. Franklin County had now approved the city to be a primary PSAP and to receive cell calls. AT&T was working on implementation expected in February 2026. The police department had added dispatchers to broaden the bench. The city performed well on evaluated calls. Chief Jones reviewed the Community Outreach accomplishments. Personnel recruitment was going better than in prior years. Four officers would graduate from the academy in the next 2 months. Four conditional offers of employment were outstanding and, if those tested well and were accepted, those officers would go to academy in 2026. Two new dispatchers had started. There would be two sergeants on each shift in 2026.

Chief Jones reviewed the 2026 Priorities and Goals slide, describing personnel, detective, and succession-related requests. The department was asking to increase officer staffing to 31. Some attrition was possible given years of service and age. Five sworn officers were eligible to retire, including himself. He was looking to promote an officer to the detective position and backfill the officer position.

Council Member Durik asked if there were any stress points where adding more staff would be beneficial. Chief Jones answered he was happy with the current deeper bench, especially versus last year. Officer-on-the-street numbers were good. Supervision would be improving. The department could only train so many at a time. The department was growing at a rapid, but good pace. There were minor items to pay attention to in subsequent years, but this year, the department was in a good spot.

Chief Jones reviewed the 2026 Priorities and Goals slide, including implementing efficiencies and processes in directed traffic and criminal patrol to make tracking easier, Communications Center improvements as it transitioned to a primary PSAP, and maintaining department culture. The department would be split into 3 locations when the police department renovation construction started.

ADMINISTRATIVE SERVICES DEPARTMENT

Director Joly reviewed the Administrative Services - Key Functions slide. Administrative Services encompassed human resources, citywide operational support, IT and GIS, community programming, and council initiatives. She reviewed 2025 Accomplishments in HR including 40-41 hiring processes, hundreds of applications, and onboarding of 33 positions. IT and GIS received a new help desk system and oversaw citywide cybersecurity training and phish testing, implemented two-factor authentication, and increased encryption for the police department. Community Programs continued successful Senior Connection activities and events and launched the new volunteer portal. The city secured \$24,000 in sponsorships for programs. Director Joly further reviewed 2026 Priorities & Goals slide. Implementing the city's self-insurance program was a big effort. There would be 2 big executive searches for the new city manager and police chief. IT and GIS would work on compliance with House Bill 96 and setting up code enforcement tracking. Staff was working on online permitting software for events. Staff was proposing money in the budget to look at new registration software for Senior Connections, parade entries, and food trucks at events. Staff also wanted to formalize implementation of council's priorities.

Human Resources Officer Lindsay Rasey reviewed the 2026 Implementation of Organizational Structure Assessment slide. She listed the positions that would assist the city manager and provide operational continuity during the leadership transition: deputy city manager, strategic initiative director, and innovation & technology officer. Baker Tilly, consultant to the city, identified a positive and engaged work culture, and the deputy city manager position would provide stability and keep that culture strong.

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Council Member Wiltrout asked and HR Officer Rasey answered that these positions were recommended after reviewing the Baker Tilly study, looking at current personnel, and asking whether that was the way that City Manager Stefanov or a new city manager would want the organization. The new city manager might want different departments reporting to them. Staff wanted to create functional alignment, but there was also a question about what the new third department would be. Council had to approve any new departments. Director Joly described the role and responsibilities of the proposed positions. She talked about overlap between the communications department which reported to the city manager but spent 50% of their time working on community programs. Planner Nichols in administrative services also overlapped with community programs. An administrative assistant was requested for strategic initiatives. The innovation and technology officer would provide leadership for city staff and city programs and services, like the broadband study. There was a need for an additional high-level position.

Council Member Shull reviewed the positions were meant to support the city manager transition. He asked and HR Officer Rasey answered that the intent was for these positions to be permanent. In peer communities, having assistant or deputy city manager was normal. How the deputy city manager was utilized was up to the city manager. Council Member Shull stated he expected the deputy city manager to be a permanent position, but the written description talked a lot about transition. HR Officer Rasey replied that the written description related to why staff was requesting the position now.

STRATEGIC INITIATIVES DEPARTMENT

Chief Marketing Officer Josh Poland reviewed Strategic Initiatives – Communications and Marketing - Key Functions slide. Under 2025 Accomplishments he described the successful handling of the February business park shooting, increased communications to residents, the CONNECTs e-newsletter, the employee intranet, and growth and engagement in social media. Under 2026 Priorities and Goals, he talked about digital enhancements, the community survey, hiring a new team member focused on economic development, and production and marketing of the annual report. He wanted to take the approach where departments had a dedicated communications partner, and he was looking for new and creative ways to handle city's Annual Report content on social media.

Chief Marketing Officer Poland reviewed the 2026 Budget Highlights slide. He anticipated increase travel and training costs with a new team member. He was requesting an increase in the contract services budget because event support, including marketing materials, signage, etc. had strained the team. He requested an increased budget for social analytics and project management. Staff had been using free project management software for several years which had become less useful; new software would support more efficient operations.

PUBLIC SERVICE DEPARTMENT

Public Service Director Ryan Ohly reviewed the Public Service - Key Functions slide. The public service department operated under three main areas. Maintenance and field services included street maintenance, traffic signals, utility maintenance, forestry, snow removal, and leaf collection. Engineering and capital projects were where staff managed the capital program, municipal engineering, and right-of-way administration. Operations and support services involved fleet management and special events and projects. Under 2025 accomplishments, the city substantially completed the Market Street extension and SR 605 roundabout, the Bevelhymer Road/Walnut Road roundabout was scheduled for substantial completion that month, design and scheduling traffic calming on New Albany Links Drive and south Harlem Road, water transmission main and water storage

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tank in the business park, expanded right-of-way services, 2 new engineering staff, and administration of 216 right-of-way permits through October. Director Ohly was particularly proud of his team on the right-of-way permits. In 2021, staff administered 38 permits. In 2025, year-to-date, it was 216 permits. Permits were becoming more complex and took a lot of coordination. He reviewed snow and ice and leaf collection performance. There were more hanging flower baskets. Lights along SR 161 corridor were upgraded to LED. The city's fleet had grown, logging 864,000 miles. Equipment was in excellent condition due to city's proactive and preventative maintenance.

Mayor Spalding asked and Director Ohly replied that city was working with the Plain Township for routine maintenance of township service trucks.

Director Ohly reviewed the 2026 Priorities & Goals slide, including building and maintaining infrastructure, increasing operational efficiency, and investing in staff development. Staff was working on completing Ganton Parkway, continuing the Historic Village Center street grid reconstruction - which would be substantially complete in 2025 but there would be work to finish up, including replacing aging street signs and more traffic calming and safety programs. For operational efficiency, staff planned to implement new work order and a fleet software systems and a fuel management system to improve tracking, measure performance, and better understand costs. Staff was evaluating software to transition right-of-way permitting from paper to digital. Staff was requesting a new bucket truck for traffic signal maintenance. The city's one bucket truck was in high demand by several divisions. In alignment with the Baker Tilly study, staff was requesting a second operations manager. Operations Manager Angela Hobart had done a tremendous job and had the most direct reports in the department. The Public Service Department divisions had grown. An additional manager would provide relief and separate out the 8 divisions. Director Ohly requested budgeting for more technical training and certifications and supporting leadership growth and professional development.

Director Ohly reviewed the 2026 Budget Highlights slide including expansion of the municipal engineering responsibilities and increased investment in professional development. Traditionally, the public service department managed capital projects within the General Fund budget. This year, they were managing both General Fund and Business Park projects. With the addition of the city engineer, they were taking on responsibilities for engineering standards, traffic studies, utility coordination, and more. This was reflected in the proposed budget. They would continue to use third-party consultants during peak times for aid in getting through large and high-volume workloads.

Council Member Shull asked and Director Ohly confirmed that there would be a net gain of 2 employees to the department.

LAND AND BUILDING MAINTENANCE

Director Ohly reviewed the Land & Building Key Functions slide, including facilities management and parks and open space.

Council Member Wilttrout asked and Director Staats answered that the McCoy Center for the Arts was budgeted for in the General Fund under the Community Investments line item. City Manager Stefanov added the maintenance arrangement, with New Albany Plain Local Schools taking the lead, was working well.

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Director Ohly continued reviewing the 2025 Accomplishments. The Village Hall HVAC was scheduled for replacement, then died, and was replaced within a few days. Director Ohly reviewed the 2026 Priorities and Goals slide, including solid waste and recycling contract coordination and service contract transitions, landscape and grounds maintenance, janitorial and facility cleaning services, and employee development and training. The janitorial contract had been on staff's radar for several years.

Council Member Wilttrout asked and Director Ohly replied that staff wanted to add the Hinson Amphitheater and the Taylor Farm Park restrooms to the janitorial contract.

Council Member Wilttrout asked and Director Ohly replied that the stated budget for signage was for wayfinding for parks, but the city could use some of that for e-bike regulation signage.

Council Member Shull asked and Director Staats answered that the personnel services line item was related to staff. Certain individuals focused on land and building maintenance and their budgeted salaries were in that division. Operating and Contractual Services was a separate line item. Budget book page 285 showed the divisions in total and helped explain what facilities were added and removed along with the associated costs.

COMMUNITY DEVELOPMENT

Development Director Jennifer Chrysler reviewed the Community Development - Key Functions slide. She noted that engineering infrastructure and city engineering had moved over to the public service department but the community development department kept engineering services. The department had seen changes in staffing to accomplish this, was running smoothly, and was now providing a higher level of customer service.

Director Chrysler reviewed the 2025 Accomplishments slide. The US-62 Interchange Focus Area Plan received a second place award for resident participation at a national conference. She described the grand opening of Brick House Blue at Innovate New Albany and heard wonderful reviews on the event. Staff had completed the modernization of the ECOS program which monitored sustainability efforts by local companies. The department added new team members. New Albany was designated as a "Premier Community" for Ohio Life Science Ready Program.

Director Chrysler reviewed the 2025 Major Announcements slide, including the Amgen expansion, Hims/Hers investment, Meta Prometheus project, and the EOG Industries purchase of the former Bob Evans Farms property.

Director Chrysler reviewed the 2026 Priorities and Goals slides. She talked about training and development. She described city staff being the speakers at conferences versus being attendees. She talked about updated plans for the SR 605 Streetscape from the schools to Walnut Road, in part thanks to Ms. Griffith, a resident, who wanted to connect to The Links where her family was. Director Chrysler described how staff was looking holistically at the different designs and standards around the city. New Albany saw a lot of utility construction and staff was looking at land restoration after. The department continued to add plan reviewers to handle the high volume and added another staff permit specialist to support that increase flow. She described how the city supported its local business.

Director Chrysler reviewed the 2026 Budget Highlights slide, including full-scale Village Center beautification and placemaking plans, Kitzmiller Park design, public outreach to the Cedarbrook subdivision, enhanced

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customer service – the city was close to full electronic plan review, filling vacant positions, continued training, and keeping certifications up to date.

FINANCE DEPARTMENT

Director Staats reviewed the Finance Department - Key Functions slide, including procurement oversight, capital project tracking, income tax and policy oversight, debt issuance – which would be big in 2026, New Albany CIC financial functions, and economic development reporting and tracking. The city had made big strides.

Director Staats reviewed the 2025 Accomplishments slides. Many items related to financial reporting and the city's credit rating. The department had achieved several awards each year. Staff had been managing the Intel infrastructure grants and robust capital investment programming. There were grants awarded and reimbursed and staff was looking to implement more procedures for reporting and project management related to those. Director Staats described working with TIFs, the upcoming Jersey Township revenue-sharing agreements, supporting the NAECA, a new TIRC reporting template, development department and school-related projections, and quicker monthly reporting.

She reviewed the Capital Projects and Electronic Payments Summary graphs. She noted that several projects would close within the year. Tracking projects was intense. Staff was working on electronic payments to ensure utilization of that form over paper checks to mitigate fraud risks. Staff also implemented other internal controls to avoid fraud situations.

Director Staats reviewed the 2026 Priorities and Goals slide. The department had been trying to fill a procurement specialist position. The Baker Tilly report recommended creating the procurement manager position with added responsibility. Staff was working on improving city project and grant reporting and tracking. Director Staats promised a formalized policy for funding replacement of infrastructure. Director Staats praised Deputy Director Joeright for streamlining the budget process and keeping everyone on schedule. The finance department was interested in working more with GIS for dashboards. There were plans for increased electronic payments and more reviews of financial policies, including the General Fund reserve policy. There would be a bond issuance for Rose Run II and the police facilities. She described team building within the department through Renogize, a consultant. She talked about the focus on the better use of software and managing cash flow and investments. She further reviewed the "What to Expect in 2026" bar.

Director Staats reviewed the 2026 Budget Highlights slide including personnel, technology, and RITA Collection Fees. RITA collections fees were the main expense of the finance department and depended on revenue generation.

Mayor Spalding asked and Director Staats replied there was an HR component in the Tyler Technologies (ERP) platform under Personnel Action Forms. The Tyler software encompassed budgeting, payroll, purchasing, etc. The city had different software for hiring and application tracking.

Council Member Shull asked, as the city grew, if it was best to continue with the city's contract with RITA. Director Staats replied 100%. Their support on construction compliance alone was invaluable. The city received money back on RITA fees because the city's cost of collection was around .86%. She couldn't beat that with available city resources.

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Council Member Fellows observed that New Albany was becoming an AI hub in the nation and world. He wanted to know how New Albany, as an organization, was adopting AI to improve processes and become more efficient. He asked about initiatives. Director Joly answered that the city was working on AI policy and testing different platforms with key users in city. Staff was considering the financial and cybersecurity impacts. This was a reason behind recommending an IT Officer to guide the city. Council Member Fellows stated it was important to continue to investigate that. Companies were using AI to become more efficient; it was good for city staff to get training. Chief Marketing Officer Poland stated that New Albany used Citybot, an AI tool, and communications staff was continuing to refine its search capabilities.

Council Member Durik appreciated seeing the additions to city staff give how busy everyone had been that year and more staff were needed to continue the growth and work ahead.

CITY COUNCIL

Director Staats reviewed the City Council slide, including council compensation, council participation in city events, codification, and discretionary funds. The budget included the same 3.25% COLA for council, insurance, and professional development. Council would still have to approve their annual pay ordinance. The discretionary funds could be used for projects that came up throughout the year.

Clerk's note: the meeting paused for a break at 2:43 p.m.

Clerk's note: the meeting resumed at 3:03 p.m.

GENERAL OVERVIEW – GENERAL FUND AND ALL FUNDS

Director Staats reviewed the 2026 All Funds Budget slide. Staff projected that ,with all the revenue and expenses, bond proceeds, grants, and capital expenditures, the proposed 2026 budget would decrease the overall fund balance by around \$1 million. She reviewed revenue and expenditure projections for 2026 and described where the city usually saw variances.

Director Staats reviewed the Consolidated Financial Presentation – All Funds. She reminded council that All Funds was not a good measure of the city's overall budget health because of the various restrictions and balance requirements. It was appropriate to look at the General Fund for financial health. Generally, the city would spend about 60% of revenue each year for operating expenses. The last few years, because of infrastructure grants, that percentage had been unusually low. She described the breakdown in the graph to the right of the page. The General Fund performance compared to all the other funds was shown on pages 58-59 of the budget book.

Director Staats reviewed the Distribution of Revenue dollar graph. Mayor Spalding asked and Director Staats answered that the city's income tax revenue sharing partners were: New Albany Plain Local Schools, Johnstown Monroe School District, Licking Heights Local School District, the City of Columbus for water and sewer, and the New Albany Community Authority. City Manager Stefanov noted the city also shared with Plain Township. Director Staats clarified that the city shared with Plain Township for fire and EMS services out of TIF funds.

Council Member Shull asked and Director Staats confirmed that some TIF revenue went to Jersey Township, and they had support from the West Licking Fire District. Mayor Spalding stated and Director Staats agreed that New

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Albany didn't directly fund Monroe Township in any way. Jersey Township contracted with Monroe Township to provide some fire services.

CAPITAL PROJECTS

Clerk's note: the projects spreadsheet is separately attached to these minutes.

Director Staats referred council to the prior Capital Projects Workshop presentation for the more in-depth information about capital projects. She reviewed the Capital Projects slides. Capital projects included general capital and economic development capital projects. The first slide included the 2026 projects by category. The bond issue was going to cover, essentially, parks, open space, and facilities. There were big projects coming along. In the next slide, projects in gray were already done and would not carry over. Projects with numbers in 2025 and 2026 columns were projects with adjusted scope. Projects with red next to them showed adjustments made based on feedback from the Capital Projects Workshop. Projects with green showed what would be budgeted in 2026 with any adjustments. Project items 1-38 were in the 2025 budget. Items 39-53 were new projects. Items 54-57 were bonded projects. She reviewed the list of ongoing projects. "TBD" meant staff wanted to keep track of the project and finish the plans in order to come up with an estimate.

Director Staats reviewed the Total Proposed Capital Projects/Expense, Funding Sources, and Available Balances slide. This was a more detailed version of the proposed capital budget and showed the fund the city was using and source of revenue for that fund. It also showed the available balance in the fund after expected 2026 spending and the projected balance at the end of 2029.

Director Staats encouraged council to approach her with questions after the workshop. Staff also had a good grasp of the numbers presented.

Mayor Spalding asked about the "TBD" projects and when council would decide whether to move forward and how to fund them. Director Staats replied those projects would be presented at a future Capital Projects Workshop or council could also address an individual project mid-year, if needed. Many projects had plans associated with them or community input was needed. Director Staats stated just because projects were on the list, that didn't mean they had to be done.

Director Staats reviewed the 2026 Capital Equipment Replacement slide. She described the new IT tracking within departments. In 2026, to house all IT and tech-related costs together, staff had allocated that equipment to the IT General Fund and would do similar transfer and tracking for IT-specific capital equipment replacement purposes to fund it with a General Fund intra-fund transfer. Staff was looking at a total of \$1.3 million, broken down into 4 departments. There would be an update at second reading of the budget ordinance. The city was maintaining the list of all assets. Now, there was a Capital Equipment Replacement Fund listing, IT listing, and a listing for water and sewer infrastructure. Staff increased the inflation impact on that replacement fund to 3.25% to stay realistic with replacement costs. The budget book showed a summary of activity in the Capital Equipment Replacement Fund. Because staff moved items out of the Capital Equipment Fund, less was needed in 2026 for that fund. However, IT Replacement Fund allocations increased to \$3.2 million which would plant seed money for future replacements and new purchases. After IT was removed from the Capital Equipment Replacement Fund, 75% of the assets left in that fund were vehicles.

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Mayor Spalding asked and Director Staats answered that, on the Capital Projects - Annual, New, and Bonded slides, grey numbers meant no new money had to be allocated for it. Green numbers meant additional funding was needed for 2026 in the Capital Improvement Program. The fund that a project utilized tied to a source of funding. For item 20, Rose Run II/Veterans Memorial, \$42 million was the rough estimate at 30% of plans. Now that the project was at full plans, the scope was reduced, so less money was budgeted. However, after a meeting that week, the proposed budget would be increased by \$5 million. Mayor Spalding stated and Director Staats agreed staff was expecting to spend \$40 million in 2026, not \$70 million. That amount now included ancillary costs which the previous rough estimate had not captured.

Mayor Spalding asked about item 27, Pickleball Shade Structure/Restrooms. He recalled around \$4 million total allocated in 2025. Director Staats confirmed that staff had adjusted that number for 2026 in response to council's direction at the Capital Projects Workshop. Mayor Spalding recalled mixed council direction at the workshop. Council and staff reviewed the attached Mentimeter results and discussed the costs of all the options which ranged from \$750,000 to \$9 million. Options 3 & 4, which got 4 votes, added up to \$1.1 million, but staff had added some contingency and soft costs to land at \$1.8. Council and staff discussed the need for shade at the courts, the cost of each court coverage option, use of the courts in the cold winter temperatures, use of the courts while it was raining, the size of the roof and drainage concerns, whether pickleball was getting preferential treatment over other sports like tennis, basketball, and soccer which did not get roofs, the substantial number of pickleball players and demand for court time, a cover helping the maintenance life of the courts, roof maintenance costs, electrical costs for ambient heat and fans, how a roof would extend the pickleball season and promote day to night time play. Council Member Shull recommended tables with umbrellas versus a shade structure over the stands.

Mayor Spalding asked Director Staats about a process to project future facilities costs and stated this project would benefit from that analysis. Director Staats replied that staff was working on a facilities plan for 2026 and could use that in connection with the pickleball courts.

Mayor Spalding stated everyone was behind the restroom facilities at the courts. He asked and Director Ohly replied there wouldn't be much construction cost savings in building a restroom in conjunction with a roof structure. More cost savings would come from value engineering and aesthetics. Utility connection had some cost overlap. It might save money to place the restroom closer to the police training facilities to share sanitary sewer connections. Director Ohly confirmed restrooms were expensive; the city received quotes from two firms which resulted in the cost range presented.

Mayor Spalding asked and Council Member Shull answered the courts weren't lit, but electric was already run to the site. There would be a cost to install lights.

Council Member Kist asked and Director Ohly answered the roof option was a prefabricated metal roof system. Uplighting was included in the cost, plus contingency costs for some aesthetics. Council Member Durik asked and Director Ohly confirmed the estimate did not include the ongoing electrical lighting cost.

Council Member Shull stated Options 1 and 2 would help attract tournaments; if the courts had a roof, that could mean more revenue for the city. Currently, tournament revenue went to New Albany Parks for running the one tournament. Mayor Spalding observed that 4 other pickleball facilities had opened in the region. He didn't know if the market was still there for tournaments. Council Member Brisk didn't think the covered courts were close by. Council Member Wilttrout understood the New Albany Parks Fieldhouse would have indoor pickleball facilities. Mayor Spalding didn't believe there would be enough courts for a tournament. Council Member Brisk

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played pickleball 3 times a week but was not ready to pay the \$9 million price tag as a public project. She encouraged council to remember that whenever the city built something, there were operating, wear and tear, janitorial, and other costs. The more people used the facility, the more those costs would be.

Council Member Shull asked if council would be interested if there were other folks willing to support it, via sponsorship or otherwise. Council Member Fellows answered he'd seen facilities where the city provided the land and large sponsors had paid for and run the facility. Council Member Durik stated he'd be okay with a big donor building it. Council Member Brisk noted a donor wouldn't maintain it. Council Member Fellows stated there might be a sports medicine group who would sponsor it for the advertising. Council Member Wiltrout liked to play tennis year-round and knew how expensive and meaningful a cover could be. A sponsor would be great and the city could probably figure out the maintenance cost. With all the city other projects, the former Discover site, other city infrastructure projects on the horizon, she wanted to focus on what the city needed versus the nice-to-haves. She asked if there were sponsors in the \$4.5 million dollar range. Council Member Shull stated no one had talked about that number specifically. Council members considered the courts' maintenance costs without and with a roof.

Council Member Brisk asked and Director Staats agreed that events and sports facilities carried an insurance cost. Liability insurance had risen from \$194,000 in 2025 to \$218,000 in 2026 due to adding new city facilities like Taylor Farm Park and the pickleball courts.

Mayor Spalding asked and Director Ohly answered the more substantial proposed shade structure had about a 10-year lifespan.

Council Member Shull thought the shade structure wasn't necessary now; just replace the current umbrellas as needed. If council wanted a roof structure, but wasn't comfortable with total cost, he recommended looking for private investment/naming rights. The city could probably get some of the total cost from that. There was a lot of interest in pickleball. Council Member Fellows thought the location was great for a sponsor.

Mayor Spalding summarized that council supported moving forward on the restrooms and continuing with the basic umbrellas for now. He noted Director Staats would be working on maintenance projection. We would work together to try to find community sponsors. Staff may have more direction later.

Council Member Shull asked if there was an appetite for a roof. He recommended the roof-only structure option, even though, personally, he'd love a full enclosure. Director Staats stated a roof structure was \$2.5 - \$3.25 million. Director Ohly stated electric and fans were in the roof cost number. Messer and Prefab Builders provided the quotes. Council Member Brisk stated if there was a sponsor for the full cost of the capital project, she would vote in favor of the city taking over the responsibility and maintaining it. Council Member Durik stated if sponsors could build it with no cost to the city, he'd be fine with that. Council Member Fellows needed to know the sponsor's willingness. Council Member Wiltrout stated the city had already invested around \$3 million in the courts. She would want to see the majority of the roof project paid for with sponsorships. Council Member Kist would be okay with some private and some public dollars, similar to the Hinson Amphitheater. Mayor Spalding and Council Member Brisk agreed they'd want to know the sponsored amount before they knew if it was enough.

Council members agreed they'd be okay with naming rights. Mayor Spalding asked and Director Joly answered that that city had a naming rights policy. Staff could look at it again to make sure it was applicable. Council Member Durik stated The Ohio State University had a schedule of donations associated with its projects.

November 13, 2025

Director Staats reviewed the Information Technology 2026 slides, including expected capital and operating expenditures. IT/technology was the fastest growing city investment each year. There would always be an annual maintenance cost for cloud storage.

Clerk's note: Community Programming, including Senior Connections, the Sustainability Advisory Board, the IDEA Implementation Panel, and city events budgets were presented during the November 18, 2026, regular council meeting under Other Business as part of the consideration of Ordinance O-43-2025.

OTHER BUSINESS:

NONE

ADJOURNMENT:

With no further comments and all scheduled matters attended to, Mayor Spalding moved and Council Member Shull seconded to adjourn the November 13, 2025, 2026 Annual Budget Program at 4:10 pm.

ATTEST:



Jennifer H. Mason, Clerk of Council



Sloan T. Spalding, Mayor



Date

Attachment to 11-13-25 Budget workshop minutes

City of New Albany
Capital Workshop Priorities 09-15-2025

Projects	Estimated Cost (2025 CIP if Available)	To Budget - 2026	Listed Previously	2025 CIP Year Budgeted	Proposed Budget Year	Budget Line	Fund
Included in 2025 Annual Budget Program:							
1 Annual Street Paving/Maintenance	3,000,000	3,250,000	Yes	2026	2026	1	Capital
2 Annual Street Paving/Maintenance	500,000	500,000	Yes	2026	2026	2	Street Fund
3 Annual Traffic Calming Implementation Design & Construction	500,000	500,000	Yes	2026	2026	3	Capital
4 Annual Sidewalk Replacement Program	200,000	200,000	Yes	2026	2026	4	Capital
5 Annual Trail Gaps/PTAB Priorities - Trail Extension	300,000	300,000	Yes	2026	2026	5	Park
6 Annual Trail Improvements (Maintenance)	300,000	300,000	Yes	2026	2026	6	Park
7 Annual Facilities/Drive Maintenance Program	200,000	200,000	Yes	2026	2026	7	Capital
8 Morse Road Improvement - Phase 1 (Temporary Improvement contribution)	300,000	-	Yes	2025	2025	N/A	Capital
9 Swickard Woods Improvement - Design/Study	250,000	-	Yes	2025	2025	N/A	Capital
10 Village Hall - New Roof	60,000	-	Yes	2025	2025	N/A	Capital
11 605, North of Central College Rd. Pedestrian Improvements - Design	200,000	-	Yes	2025	2025	N/A	Leisure Trail Improvement
12 NAPLS Facilities Connection Study	250,000	-	Yes	2025	2025	N/A	Leisure Trail Improvement
13 Kitzmiller Wetland Nature Park - Concept Planning (US 62 Plan Results)	100,000	-	Yes	2025	2025	N/A	Park
14 Edaptive Traffic Management - Non Business Park (Remove per workshop)	750,000	-	Yes	2026	REMOVE		N/A
15 Public Service Building - Restrooms/Locker Renovation/Mezzanine/Stairs (Design - Space Planning)	325,000	-	Yes	2025	2025	N/A	Capital
16 NAPS - Interior Space Planning and Build-Out (Expanded 2025 Project - Construction)	-	1,000,000	Yes	2025	2026	46	Capital
17 Central College/605 Public Improvements (Utility Burial & Streetscape) Utilities	1,500,000	-	Yes	2025	2025	N/A	Capital
18 Central College/605 Public Improvements (Utility Burial & Streetscape) Streetscape	2,500,000	1,250,000	Yes	2025	2026	11	Capital
19 Central College/605 Public Improvements (Utility Burial & Streetscape) Streetscape	-	2,000,000	Yes	2025	2026	12	Research Tech District TIF
20 Rose Run II - Veterans Memorial Construction - NAECA	42,000,000	35,000,000	Yes	2025	2026	40	Bond Improvement
21 Rose Run II - Police Facilities Addition Construction - NAECA	7,700,000	8,500,000	Yes	2025	2026	41	Bond Improvement
22 Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	-	500,000	Yes	2025	2026	42	Capital
23 Walnut & 605 Intersection Improvement (Contribution)	1,500,000	1,500,000	Yes	2026	2026	14	Capital
24 Municipal Building Space Planning	250,000	250,000	Yes	2025	2026	47	Capital
25 Public Service Storage Facility (Carry from 2025)	2,000,000	2,000,000	Yes	2025	2026	45	Capital
26 Miller Avenue Land Acquisition & Planning	750,000	1,100,000	Yes	2025	2026	32	Capital
27 Pickleball Shade Structure/Restrooms (New scope per workshop)	2,265,000	1,800,000	Yes	2026	2026	33	Park
28 Taylor Farm - Phase III (Homestead Exterior Rehab) (New scope per workshop)	1,000,000	1,000,000	Yes	2026	2026	38	Park
29 Taylor Farm - Phase III (Buildings/Event Center) - Construction (Project reduced @ workshop)	5,000,000	-	Yes	2027	REMOVE		N/A
30 Central College & Bevelhymer Rd Intersection - Design (Move from 2025)	350,000	350,000	Yes	2025	2027	13	Capital

City of New Albany
Capital Workshop Priorities 09-15-2025

	Projects	Estimated Cost (2025 CIP if Available)	To Budget - 2026	Listed Previously	2025 CIP Year Budgeted	Proposed Budget Year	Budget Line	Fund
31	Historic Village Center Road Network (Phase 2)	3,750,000	4,500,000	Yes	2025	2027	18	Village Center
32	Pocket Parks - Cost Share w/ HOAs	4,500,000	4,500,000	Yes	2027	2028	35	Park
33	Kitzmiller Wetland Nature Park - Design	500,000	500,000	Yes	2026	2026	36	Park
34	Kitzmiller Wetland Nature Park - Construction	5,000,000	5,000,000	Yes	2028	2028	37	Park
35	Tidewater Nature Preserve (Pocket Park)	400,000	400,000	Yes	2028	2028	34	Park
36	SR161 Pedestrian Overpass (potential 90% Grant funded) (Taylor Farm)	10,000,000	-	Yes	2029	TBD	TBD - 6	Capital
37	Bicycle Hubs	25,000	-	Yes	2029	TBD	TBD - 13	Park
38	Bus Shelters	25,000	-	Yes	2029	TBD	TBD - 14	ED Funding
New Projects:								
39	Wayfinding - Parks/Trails (\$100K at Mid-Year for 2025; \$200K in 2026 to complete Project)	100,000	200,000	No	2025	2026	31	Park
40	Discover Property - Park Improvements	5,000,000	5,000,000	No		2026	39	Park
41	Police Department Training Facility Construction & Ancillary	7,500,000	6,500,000	No		2026	43	Bond Improvement
42	Police Department Training Facility - Furniture, Fixtures, Equipment	-	250,000	No		2026	44	Capital
43	605 Streetscape Section 1 (Windsor to Hamlet Pkwy) - (Concept Design/Community Participation)	175,000	175,000	No		2026	15	Capital
44	605 Streetscape Section 1 (Windsor to Hamlet Pkwy) - (Design)	1,750,000	1,750,000	No		2027	16	Capital
45	605 Street Corridor (CC to Walnut) - Design	400,000	400,000	No		2027	17	Capital
46	605 Street Corridor (CC to Walnut) - Construction	TBD	-	No		TBD	TBD - 1	Capital
47	Municipal Building Space Planning - Implementation	TBD	-	No		TBD	TBD - 2	Capital
48	Swickard Woods Improvements - Construction	TBD	-	No		TBD	TBD - 3	Capital
49	Village Center Placemaking/Beautification Study Implementation	TBD	-	No		TBD	TBD - 4	Capital
50	Central College & Bevelhimer Rd Intersection - Construction	TBD	-	No		TBD	TBD - 5	Capital
51	SR161 Pedestrian Overpass (potential 90% Grant funded) (Taylor Farm)	TBD	-	No		TBD	TBD - 6	Capital
52	Cedarbrook Road Improvements	TBD	-	No		TBD	TBD - 9	Capital
53	Taylor Farm Improvements (Resulting from Operational/Facilities Study)	TBD	-	No		TBD	TBD - 11	Capital
Bonded Projects:								
54	Market Street Extension Note Repayment - Windsor portion	5,000,000	5,000,000	Yes	2025	2026		Windsor TIF Fund
55	Market Street Extension Note Repayment - NAECA portion	10,000,000	10,000,000	Yes	2025	2026		Economic Development - NAECA
56	Briscoe Parkway Debt Repayment	7,500,000	4,000,000	Yes	2025	2025		Oak Gove II Infrastructure
57	Briscoe Parkway Debt Repayment		3,500,000	Yes		2026		Oak Gove II Infrastructure

City of New Albany
Capital Workshop Priorities 09-15-2025

	Other Economic Development - Related Projects - Current & Future	2025 Amended		2026	Start Year	Duration		Fund
		Total Estimate	Budget	Proposed				
58	State Infrastructure Grant - Phase 1 - Utilities - ARPA	180,000,000	23,749,142	9,297,461	2022	2022-2027	19	Local Fiscal Recovery
59	State Infrastructure Grant - Phase 1 - Roads & Utilities - GRF	104,000,000	38,366,773	38,366,773	2021	2021-2027	20	Economic Development
60	Signal @ Mink & Innovation Way (\$362K Reimbursable by the Developer)	730,000	730,000	-	2025	2025	N/A	Oak Gove II Infrastructure
61	Ganton Parkway (Babbitt Road)	2,500,000	2,500,000	-	2025	2025-2026	N/A	Capital Improvement
62	Ganton Parkway (Babbitt Road) - EAST	700,000	700,000	-	2025	2025-2026	N/A	Economic Development
63	Ganton Parkway - Phase 3A (Previously 1B) - Amgen to Babbitt	6,500,000	6,500,000	-	2025	2025-2026	N/A	Oak Grove II TIF
64	Ganton Parkway - Phase 3A (Previously 1B) - Amgen to Babbitt - EAST	6,900,000	6,900,000	-	2025	2025-2026	N/A	Economic Development
65	Ganton Parkway - Phase 4 (Previously 1A) - Ganton Site - NACA	4,900,000	4,900,000	-	2025	2025-2026	N/A	Economic Development
66	Ganton Parkway - Phase 4 (Previously 1A) - Ganton Site	3,500,000	3,500,000	-	2025	2025-2026	N/A	Blacklick TIF
67	Ganton Parkway - Phase 5 (EAST)	14,000,000	-	14,000,000	2026	2026-2027?	24	Economic Development
68	Large Diameter Transmission Main and Water Booster Station - Study & Design	2,850,000	350,000	2,500,000	2025	2025-2026?	N/A	Economic Development
69	Zarley Street Improvements - EAST	TBD	-	-	TBD	TBD	TBD - 10	Economic Development
70	Jug Street Improvements @ Licking County Line - Concept Design - EAST	500,000	-	500,000	2026	2026-2028?	21	Economic Development - NAECA
71	Jug Street Improvements @ Licking County Line - Construction - EAST	10,000,000	-	-	2027	2027-2028?	22	Economic Development - NAECA
72	Morse/Beech RAB - Design - NACA	750,000	750,000	-	2025	2025-2028?	N/A	Economic Development - NACA
73	Morse/Beech RAB - Construction - NACA	7,500,000	-	-	2027	2025-2028?	23	Economic Development - NACA
74	BPN-2 Water, Lift Station and Forcemain - Design	650,000	-	650,000	2026	2026	25	Water & Sewer
75	BPN-2 Water, Lift Station and Forcemain - Construction	7,000,000	-	7,000,000	2026	2026	26	Water & Sewer
76	BPN-2 Water, Lift Station and Forcemain - Construction - EAST	5,000,000	-	5,000,000	2026	2026	27	Economic Development - NAECA
77	Babbitt Road Waterline Extension (Ganton to Morse) - Design	400,000	-	400,000	2026	2026	28	Oak Grove II Infrastructure
78	Babbitt Road Waterline Extension (Ganton to Morse) - Construction	TBD	-	-	TBD	TBD	TBD - 12	Oak Grove II TIF
79	Babbitt Road Resurfacing	1,500,000	-	-	2027	2027-2028?	29	Oak Grove II TIF
80	Jug Street Waterline	3,000,000	-	3,000,000	2026	2026	30	Oak Grove II TIF
81	Kitzmiller/Smith's Mill Rd Intersection Improvements - Study & Design	TBD	-	-	TBD	TBD	TBD - 7	Economic Development
82	Business Parkway Gateways	TBD	-	-	TBD	TBD	TBD - 8	Economic Development



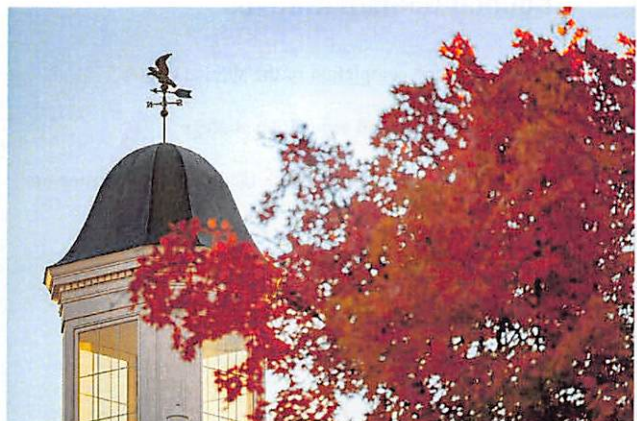
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BUDGET RECOMMENDATION

Vision, Organizational Goals, and Goal-Driven Strategies (pages 20-21)

- Invest in projects & programs that enhance quality of life
- Invest in infrastructure that encourages private development
- Pursue continual service and operational improvements
- Maintain excellent stewardship of public funds
- Invest in the professional development and well-being of our workforce



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BUDGET RECOMMENDATION

2025 City Accomplishments

- Economic development success
- Completion of design for Rose Run II and Veteran's Memorial
- Increased scope and additional quality community programming events
- Substantial completion of Market St. Extension
- Nationally recognized staff awards
- Strategic land acquisition
- Established self-insurance program for health benefits
- Council adoption of goals/initiatives
- Completion of organizational structure assessment
- Successful staff relocation and tenant facility improvements
- Grand opening of Brick House Blue at Innovate New Albany



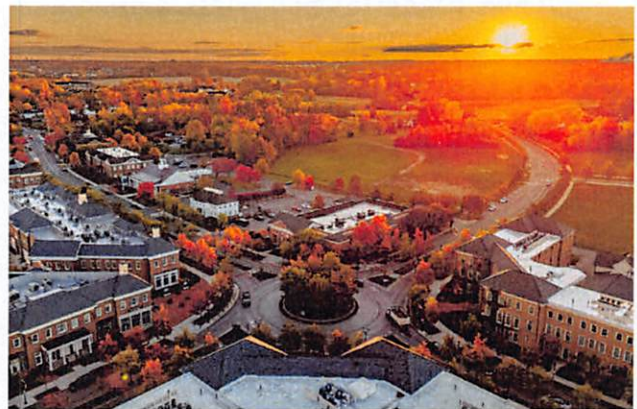
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BUDGET RECOMMENDATION

Council Goals/Initiatives

- Support the completion of the Village Center
- Creation of a land acquisition strategy
- Creation of a municipal park facilities plan focusing on responsibilities and operations
- Management of leadership transition
- Development of a master facilities plan



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GENERAL FUND

Budget Book Pages 61-75

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GENERAL FUND OVERVIEW

- Most critical indicator of financial health
- Primary source of funds for City services and operations
- Strong overall fund balance, exceeding 65% reserve
 - Additional excess intentionally maintained to provide for potential tax refunds, downturn in the economy, significant unanticipated expenses, and to set aside until funding is determined for future capital projects
 - An analysis of the reserve level and associated policy is planned for 2026
- 2026 - \$19.9 million operating revenues over operating expenditures projected before capital & transfers
 - Even with multi-year staffing increases and a 3.25% planned COLA



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GENERAL FUND OVERVIEW

2026 Income Tax Projections

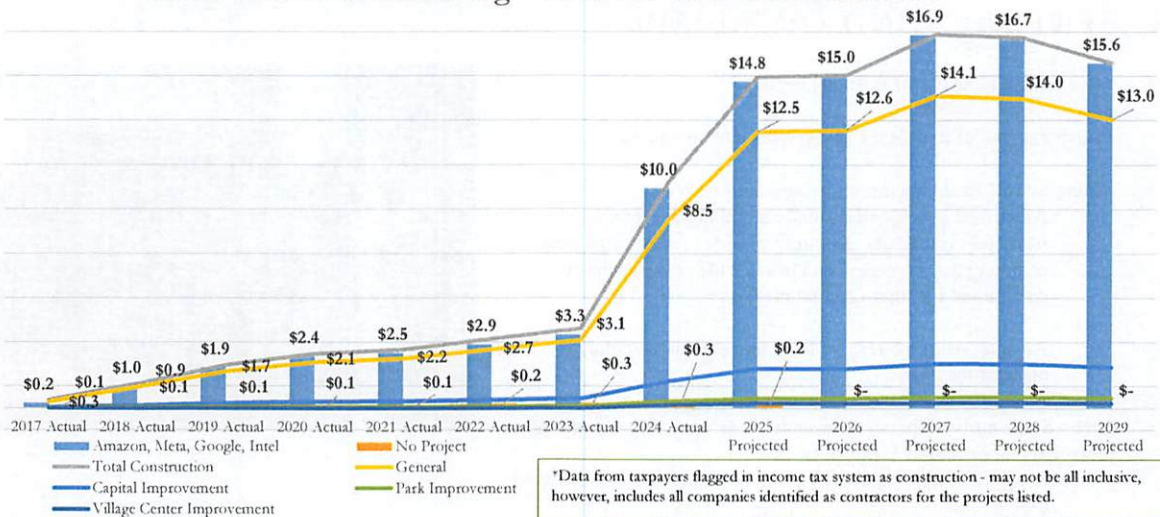
- Focus on several key business' withholding trends and applied findings to projections
- Comprehensive analysis of current construction withholding
 - Intel specific – projections updated from 2024
 - Meta, Google, Amazon monitoring
 - Other construction
- New construction/jobs from new projects not contemplated
 - New construction withholding from projects coming online will soften the effect of construction ending on current projects
 - New job withholding from projects beginning operations will soften the effect of potential decreases from other businesses
- Net profits and individual based on previous years



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Construction Withholding - Tracked* & Fund Allocation



	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected
Amazon, Meta, Google, Intel	236,817	996,344	1,850,889	2,372,755	2,527,677	2,896,850	3,340,034	9,958,792	14,750,298	15,030,283	16,859,567	16,722,418	15,600,506
Total Construction	333,187	1,109,804	1,958,881	2,448,647	2,643,699	3,129,793	3,598,465	10,234,271	14,953,053	15,030,283	16,859,567	16,722,418	15,600,506
General	283,209	943,333	1,665,049	2,081,350	2,247,144	2,660,324	3,058,695	8,545,616	12,485,799	12,550,286	14,077,739	13,963,219	13,026,422

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GENERAL FUND OVERVIEW

2027-2029 Income Tax Projections

- Conservative growth in all areas of income tax revenues during this period
- Does not account for NEW economic development and construction withholding



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GENERAL FUND OVERVIEW

2026 Operating Expenses

- Personnel
 - *Compensation & Benefits*
 - *Professional Development*
- Professional & Contract Services
- Asset Maintenance
 - *Equipment*
 - *Facilities*
 - *Infrastructure*
 - *Utilities*



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GENERAL FUND OVERVIEW

2026 Operating Expenses Emphasis on Personnel

- COLA –
 - 3.25% (bargaining and non-bargaining)
- Implementation of self-insurance program
- Strategic implementation of organizational structure assessment
 - Deputy City Manager position - Administration
 - Creation of Strategic Initiatives department
 - IT restructuring
 - Operations Manager position – Public Service
- FOP negotiations
- Leadership executive searches and transitions

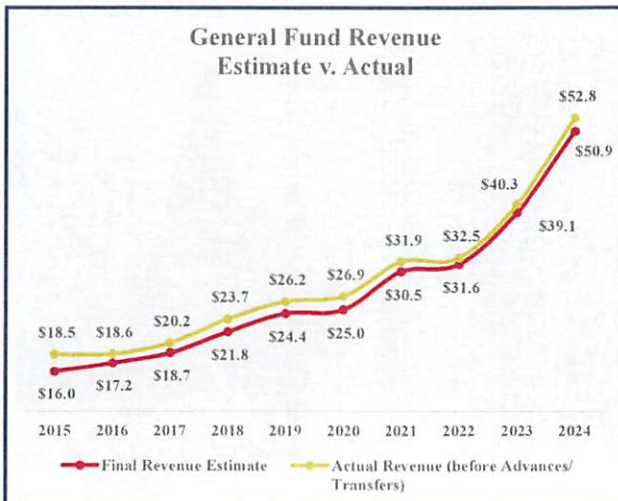


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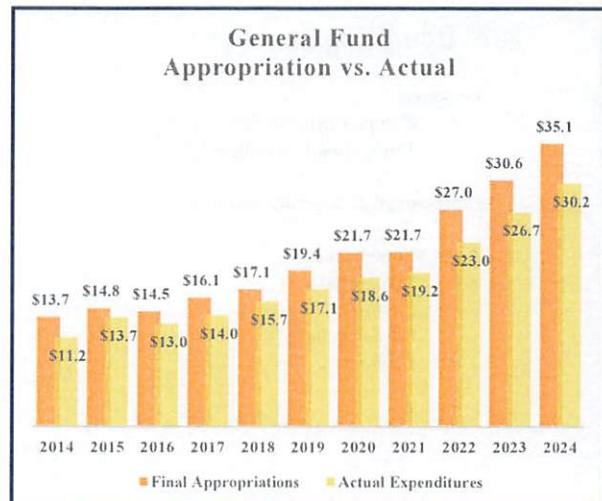
GENERAL FUND OVERVIEW

General Fund Revenue
Estimate v. Actual



Average Actual Revenue > Estimate – 8.91%

General Fund
Appropriation vs. Actual



Average Lapse in Appropriation – 12.77%

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GENERAL FUND OVERVIEW

- 2026 Transfers - \$11.9M
 - *Park Improvements - \$6M*
 - *Capital Improvements - \$4M*
 - *Severance Liability - \$750K*
 - *Infrastructure Replacement - \$500K*
 - *Debt Service - \$437K*
 - *Capital Equipment - \$139K*
 - *Hinson Amphitheater - \$50K*
 - *K9 Patrol - \$21K*
- 2026 Return Advances - \$8.8M
 - *Oxford TIF - \$22K*
 - *Schleppi Residential TIF - \$300K*
 - *Village Center II TIF - \$542.5K*
 - *Village Center Improvements - \$700K*
 - *Bond Improvements - \$3.25M*
 - *Oak Grove II Infrastructure - \$4M*



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GENERAL FUND OVERVIEW

- New General Fund – Sub Fund (p. 71)
 - Insurance Reserve Fund
- Rationale
 - The Self-Insurance fund is used to cover health insurance related costs such as premiums, liability claims, program costs and administrative costs for the City's self-funded health insurance program.
- Funded through employee health insurance premiums and savings from prior years' health performance/utilization.



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2026 BUDGET FRAMEWORK REVIEW

Layout

- Budget Message
- Community Profile
- Fund Summaries
- Departments
- Capital
- Debt
- Appendices



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2026 BUDGET FRAMEWORK REVIEW

Reminders

- General Fund – “Green”
 - “Dark Green” - Primary General Fund 101
 - “Light Green” - General Fund “Sub-Funds”
- Other Funds – “Blue”, “Orange”, or “Brown” based on function
- Years 2027-2029 shown to provide direction for planning purposes
- Department Sections (p. 153-303)
 - Narrative (Functions, Goals, KPIs, Org Chart)
 - Cost Summary – Facility, IT, Equipment
 - Financial Info
 - General Fund – by Division
 - IT General Fund
 - Restricted Funds (“Blue”)



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POLICE

Budget Book Pages 161-186

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POLICE DEPARTMENT Key Functions

- Patrol
- Communications
- Investigations
- Probation



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POLICE DEPARTMENT 2025 Accomplishments

- Response & Investigation of Mass Shooting
- Implemented Department Awards Program
 - Recognized military service and years of service
 - Chief's Achievement, Life Saving, Top Shot, Fitness, Dispatcher of Year & Commendations
- Focus on Commercial Vehicle Enforcement
 - Trained additional officers
 - Joint Enforcement Events with state and local partners
- ICAC Task Force
 - Resulting in local, national and international arrests



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POLICE DEPARTMENT 2025 Accomplishments

- Communications Center
 - Approval for Primary Public Safety Answering Point for 911
 - Addition of 3 dispatchers to handle additional call volume and critical incidents
 - Enhanced quality control & training standards
- Community Outreach
 - Citizen Police Academy
 - Bike Helmet Ice Cream Coupons
 - Cops & Bobbers
 - Hidden in Plain Sight- Opioid Awareness
 - Safety Town
 - Special Olympics
 - Self Defense/RAD Classes
 - Toy Drive



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POLICE DEPARTMENT 2025 Accomplishments

- Personnel
 - Made significant hiring progress in 2025
 - 4 police recruits graduating from the academy in November & December
 - 4 conditional offers extended to begin field training/academy in early 2026
 - 2 dispatchers beginning in November
 - Promoted officer to patrol sergeant
 - Will have 2 sergeants on each shift in 2026
 - Offsetting days off
 - Increased supervision coverage
 - Average years of service across patrol is less than in years past



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POLICE DEPARTMENT 2026 Priorities & Goals

- Personnel
 - Reaching new authorized staffing level for officers (31)
 - Larger pool of applicants than in recent years
 - Eligible to retire: 5 sworn
 - 3 of 5 enrolled in DROP
 - New staffing level for officers will allow for mid-watch shifts
 - Additional Detective
 - Total of 3 + Detective Sergeant
 - Preparing for Succession



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POLICE DEPARTMENT

2026 Priorities & Goals

- Implementing efficiencies and processes to improve directed patrol for areas of concern and target enforcement
 - Better address common crimes and/or traffic concerns
 - i.e., property crime, commercial traffic, speed, e-bikes
- Communication Center transition to primary PSAP
 - 3 fully operational workstations
- Maintaining department culture as staff will be split among three city buildings

What to Expect in 2026

- Police department staff to relocate during building remodel
- E-Bike Education, Registration & Enforcement
- Onboarding and training of new staff
- Image and Video Forensic Software

ADMINISTRATIVE SERVICES

Budget Book Pages 205-243

ADMINISTRATIVE SERVICES

Key Functions

- **Administrative Services**
 - Human Resources
 - Citywide operational support
- **Information Technology & Geographic Information Systems**
- **Community Programming**
 - Community Investments & Programming
 - Community Events & Council Grants sub fund
 - Senior Connections sub fund
 - IDEA Implementation Panel sub fund
 - Sustainability Advisory Board sub fund
- **Council Initiatives**
 - RR2/Vets Memorial Design
 - Broadband Report



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ADMINISTRATIVE SERVICES

2025 Accomplishments

- **Human Resources**
 - 40 hiring processes, 632 applications and onboarded 33 positions
- **IT and GIS**
 - New help desk system with 419 tickets in six months
 - Citywide training & 10 monthly phishing campaigns to 154 users/month
 - Two factor authentication and increased encryption for PD completed
- **Community Programming**
 - 257 Senior Connections members with 386 programs offered.
 - Produced 15 special events with over 18,000 attendees
 - Launched volunteer program with 172 registered volunteers and 155 volunteer jobs filled
 - Secured \$24,000 in sponsorships



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ADMINISTRATIVE SERVICES

2026 Priorities & Goals

- Human Resources
 - Implement city's self-insurance program
 - Perform executive searches and prepare for leadership transition
- IT and GIS
 - Ensure compliance with HB96
 - Setup Code Enforcement tracking solution using GIS
- Community Programming
 - Produce city funded community events
 - Implement online event permitting software
 - Select registration software for Senior Connections
- Council Initiatives
 - Formalize an implementation of Council's priorities

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ADMINISTRATIVE SERVICES

2026 Implementation of Organizational Structure Assessment

- **Deputy City Manager**
 - Stabilizes operational support for staff while CM, new CM and Council focus on transition, building relationships and learning community/stakeholder
 - Supports the existing strong work culture and assists in integrating new CM
 - Provides capacity for CM to focus on strategic initiatives
- **Strategic Initiatives Director**
 - Provide strategic oversight and direction to Communications & Marketing and Community Programs
 - Community Programs utilize about 50% of Communications & Marketing time
 - Strategic initiatives of Council require skills and abilities primarily found in Community Events/Programs and dependent on Communications & Marketing to be successful
 - Request an AA for this department to assist director and Communications & Marketing.
- **Innovation & Technology Officer**
 - Elevated position to build a comprehensive IT program that improves city IT program, provides innovation for the community, such as fiber to home, ensures cybersecurity
 - Reclassify existing personnel to Network Administrator to address the majority of current duties

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STRATEGIC INITIATIVES

Budget Book Pages 211-214

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STRATEGIC INITIATIVES - COMMUNICATIONS & MARKETING

Key Functions

- Social media
- Video
- Photography
- City website
- Electronic newsletters
- Guest columns
- Direct mailings
- Community surveys
- Crisis communications
- Media relations
- Branding



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STRATEGIC INITIATIVES - COMMUNICATIONS & MARKETING

2025 Accomplishments

- Successfully handled crisis communications during February business park shooting incident
- Increased communications and marketing efforts for community events and programming
 - Estimate of 50% of staff time
- Launched refreshed CONNECTS e-newsletter
- Launched website chatbot
- Launched employee intranet
- Increased attendance at all-staff meetings with a record attendance of 110 employees in August
- Experienced continued growth and engagement in social media



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STRATEGIC INITIATIVES - COMMUNICATIONS & MARKETING

2026 Priorities & Goals

- Implement digital enhancements
 - Improved website accessibility
 - Search engine and AI optimization
 - Partner with economic development to refresh NewAlbanyBusiness.org
- Successfully manage biennial community survey
- Integrate new team members and explore "business partner" approach to handling communications for City departments
- Produce annual report and experiment with new, creative ways to tell the annual report story on social media



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STRATEGIC INITIATIVES - COMMUNICATIONS & MARKETING

2026 Budget Highlights

- Increased travel and training budget
 - With the assumption we will be adding team members, we have increased the budget to allow everyone to attend a conference or additional training options for personal development.
- Increased contract services budget
 - Increasing this budget would give us the option to hire a contractor for graphic design or video needs if we decide not to hire a part-time position.
 - The growth of our events and programming has placed a strain on staff to produce promotional materials.
- Increased budget for social media analytics and project management
 - Purchasing higher tier software for these items will allow our team to operate more efficiently and effectively

PUBLIC SERVICE

Budget Book Pages 245-267



PUBLIC SERVICE

Key Functions

- **Maintenance & Field Services**
 - Streets maintenance
 - Utilities maintenance
 - Forestry
 - Snow removal
 - Leaf collection
- **Engineering & Capital Projects**
 - Capital projects
 - Municipal engineering
 - Right-of-way administration
- **Operations & Support Services**
 - Fleet management
 - Special events and projects



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PUBLIC SERVICE

2025 Accomplishments

- **Infrastructure & Capital Projects**
 - Substantially completed and opened the Market St. Extension and SR-605 roundabout
 - Bevelhymer/Walnut roundabout scheduled for substantial completion later this month
 - Designed and scheduled construction of traffic calming improvements along New Albany Links Drive and S. Harlem Road
 - Completed the 24-inch water main and Clover Valley water storage tank in the business park
- **Engineering and Right-of-Way Services**
 - Expanded the department's role to include full Municipal Engineering oversight
 - Integrated two new engineering staff members into the department
 - Administered 216 right-of-way permits through October
- **Operations & Support Services**
 - Maintained a high level of snow and ice control and leaf collection performance
 - Expanded hanging baskets throughout the Village Center
 - Upgraded the SR-161 corridor lights to LED for greater efficiency
 - Fleet maintained all city vehicles and equipment in excellent condition to support uninterrupted operations

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PUBLIC SERVICE

2026 Priorities & Goals

- **Build and maintain infrastructure that supports community safety and mobility.**
 - Complete construction of Ganton Parkway to strengthen Village Center and Business Park connectivity
 - Continue the Historic Village Center street grid reconstruction
 - Replace aging street signage with new black & white standard signs for clarity and consistency
 - Continue implementation of traffic calming and safety improvements citywide
- **Increase operational efficiency through technology and equipment upgrades.**
 - Implement a new work order system for improved service tracking and service delivery
 - Implement fleet software and fuel management upgrades to enhance reporting and maintenance oversight
 - Evaluate and develop a plan for transitioning right-of-way permitting from a paper-based to a digital system, with a goal of recommending implementation in next budget cycle
 - Purchase a new bucket truck to expand traffic signal maintenance capacity
- **Invest in staff development and organizational capacity.**
 - Addition of Operations Manager position
 - Expand training and certifications across divisions (engineering, maintenance, and operations)
 - Support leadership growth and professional development within the department

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PUBLIC SERVICE

2026 Budget Highlights

- **Expansion of Municipal Engineering Responsibilities**
 - Added full Municipal Engineering function in 2025, significantly expanding operational scope of the department
 - Public Service now manages all city capital projects, including those within the Business Park and Village Center
 - Department responsible for engineering traffic studies, utility coordination, and infrastructure design standards
 - Utilizing consultants strategically to scale capacity for project delivery and specialized engineering support while maintaining flexibility to adapt to future workload needs
- **Increased Investment in Professional Development**
 - Expanding training opportunities for all staff, supporting technical, operational, and leadership growth
 - Participation in project management and supervisory development courses to strengthen internal leadership pipeline
 - Technical staff attending continuing education programs and certification courses
 - Emphasis on cross-training and knowledge sharing to improve departmental flexibility and service delivery

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Land & Building Maintenance

Budget Book Pages 281-303

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LAND & BUILDING

Key Functions

- **Facilities Management**
 - Oversee maintenance and repair of all city-owned facilities and utility structures
 - Manage assets such as the Police Department, Village Hall, Public Service complex, and HEIT Center
 - Maintain critical utility facilities including booster stations, pump houses, and elevated water storage tanks
- **Parks & Open Space**
 - Maintain Rose Run Park, Taylor Farm Park, Hinson Amphitheater, and other public park facilities
 - Provide landscape and grounds maintenance for open spaces, trail corridors, and public parking lots
 - Support seasonal and event-driven maintenance throughout the community



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LAND & BUILDING

2025 Accomplishments

- **Facility Improvements & Capital Maintenance**
 - Replaced HVAC systems and scheduled roof replacement at Village Hall
 - Updated and replaced carpet at the HEIT Center
 - Completed parking lot maintenance and resurfacing projects at HEIT Center
 - Assisted with the relocation of city departments to Walton Parkway offices
 - Assumed maintenance responsibilities for a new elevated water storage tank
- **Parks & Public Spaces Enhancements**
 - Resurfaced pickleball courts and improved play surfaces
 - Completed Windsor playground improvements
 - Supported pocket prairies initiative and expanded invasive species management program to enhance native landscapes
 - Expanded the community bike share program



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LAND & BUILDING

2026 Priorities & Goals

- **Solid Waste & Recycling Contract Coordination**
 - Facilitate the City's participation in the SWACO regional consortium for the next recycling processing and hauling contracts (2027–2031 cycle)
 - Coordinate bid authorization and contract award legislation in alignment with City Charter and regional timelines
 - Collaborate with regional partners to maintain competitive pricing, efficiency, and environmental performance
- **Service Contract Transitions**
 - Oversee transition to new citywide landscape and mowing services contract aligning with expanded service areas
 - Implement new janitorial and facility cleaning contracts to improve service quality, consistency, and responsiveness across all City facilities

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LAND & BUILDING

2026 Budget Highlights

Landscape and Grounds Maintenance Contract

- New citywide landscape and mowing services contract scheduled for award before year-end
- Budget includes \$625,000 placeholder reflecting market pricing and expanded service scope
- Contract ensures consistent quality and maintenance standards across parks, open spaces, and facilities

Janitorial and Facility Cleaning Services

- Planned vendor transition and contract expansion to improve service levels across multiple city facilities
- Increased cost reflects expanded scope and current labor market conditions
- Focus on enhanced cleanliness, reliability, and appearance standards for all city-owned spaces

Employee Development & Training

- Increased funding for professional development and technical training across the division
- Focus on leadership, safety, and facility management certifications to strengthen workforce capability

COMMUNITY DEVELOPMENT

Budget Book Pages 187-204

COMMUNITY DEVELOPMENT

Key Functions

- **Planning** – Responsible for aligning the growth and development of the community with the City's strategically-planned vision and goals.
- **Economic development** – Creates and implements programs to attract, retain, and expand businesses within the community.
- **Engineering services** – Facilitates the review of private site development plans and construction.
- **Zoning** – Protects the interests and rights of property owners by upholding land use regulations and enforcing the property maintenance code.
- **Building** – Ensures that the construction and modification of structures within the community comply with building code and safety standards.



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COMMUNITY DEVELOPMENT

2025 Accomplishments

- The US-62 Interchange Focus Area Plan was adopted by council. The plan received 2nd place for the "Resident Participation" award at the national City-County Communications & Marketing Association conference.
- Grand opening of Brick House Blue at Innovate New Albany.
- Completed the modernization of the ECOS program.
- Exceeded last year's business retention and expansion meeting total.
- Hosted the 3rd annual BizConnect all-business forum and resource fair.
- Successfully onboarded 4 new team members, strengthening the department's capacity for high-quality customer service.
- Designated "Premier Community" for Ohio Life Science Ready Program.



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2025 MAJOR ANNOUNCEMENTS



Amgen

\$900M INVESTMENT

New 400,000-square-foot expansion

Hims/Hers

\$276M INVESTMENT

New 352,000 square foot facility on Innovation Campus Way

EOG
Industries

Purchased the 135,000 square foot campus on Smith's Mill (formerly Bob Evans Farms)

Meta

\$1.4 million square
feet

Project Prometheus will be the largest AI data center cluster in the world



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COMMUNITY DEVELOPMENT

2026 Priorities & Goals

- **Exceed industry standards in providing excellent and timely customer service and community outreach.**
 - Training/Prof. Development
 - Maintain professional certifications and continuing education credits required, i.e., building inspector, planners engineers
 - Attend professional conferences, APA, ED411, OTEC, OBOA
 - Professional growth, i.e., leadership, project management etc.
- **Serve the needs of residents through appropriate development and infrastructure investments.**
 - Consulting & Contractual Services
 - Plan Reviewers
 - Public Realm Standards
 - SR 605 Streetscape from NAPLS to Walnut
 - Design of Kitzmiller park
 - Public outreach and concept design of Cedarbrook
 - Village Center beautification and placemaking
- **Create a healthy business environment that protects the local tax base.**
 - Consulting & Contractual Services
 - BR&E programs, i.e., annual event, quarterly outreach, ED week

What to Expect in 2026

- Village Center Beautification and Placemaking
- Code updates
- Support capital budget initiatives
- Maintain a high level of customer service through transition
- Professional development and training initiatives
- BR&E program
- Public outreach
 - Community tours
 - Strategic marketing
 - Presentations

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COMMUNITY DEVELOPMENT

2026 Budget Highlights

- Village Center Beautification & Placemaking
- Design of Kitzmiller park
- Public outreach and concept design of Cedarbrook
- Enhance the Customer Service Process
 - Fully implement electronic plan review
 - Scale contracts with quality plan reviewers
 - Analyze and modernize all permits and applications
 - Coordination with public partners, i.e., fire departments, health department
- Training/Prof. Development
 - Maintain professional certifications and continuing education credits required, i.e. building inspectors, planners, engineers
 - Attend professional conferences, APA, ED411, OTEC, OBOA
 - Professional growth, i.e., leadership, project management etc.

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FINANCE

Budget Book Pages 269-279

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FINANCE

Key Functions

- Fiscal operations (A/R, A/P, Payroll)
- Purchasing oversight and Capital Project tracking
- Income Tax administration and policy oversight
- Debt issuance, annual disclosure, ratings process, and payment administration
- Treasury and investment management
- Annual audit coordination and financial reporting
- Grant reimbursements and external funding management
- New Albany CIC financial functions
- Economic Development, revenue-sharing agreements, tax incentives tracking, and analysis



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FINANCE

2025 Accomplishments

- 2025 GFOA Distinguished Budget
- 2025 90+ cashVest Award (pending)
 - Achieved score of 100 for quarters 1, 2, and 3 of 2025
- 2024 GFOA ACFR Certificate of Achievement for Excellence in Financial Reporting (submitted)
- 2024 AOS Distinguished Reporting (Pending ACFR)
- 2024 Single Audit – In compliance
- 2025 Bond Anticipation Notes rated 'SP-1+' (short-term rating)
 - Highest rating possible
 - 'AAA' (long-term) rating confirmed



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of New Albany
Ohio**

For the Fiscal Year Beginning

January 01, 2025

Christopher P. Morrell
Executive Director

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FINANCE

2025 Accomplishments

- Grants & Project Management
 - ARPA - \$11.2M spent; \$10.2M advance funding received
 - GRF - \$7.5M spent
 - ODSA - \$1M reimbursed
 - ODOT - \$2M reimbursed
 - Opioid Settlements - \$13K received
- Economic Development
 - Standardized TIF revenue tracking and projection models
 - Initiated reconciliation of active TIF DTE filings in Licking County
 - Analysis and recommendations for the standardization of Jersey Township revenue-sharing agreements
 - Supported East Community Authority charge calculations and fund transfers
 - Designed a new TIRC reporting template for the City's TIFs
 - In collaboration with Community Development, prepared fiscal impact analyses for prospective economic development projects
- Improved month-end close process to facilitate timely monthly reporting



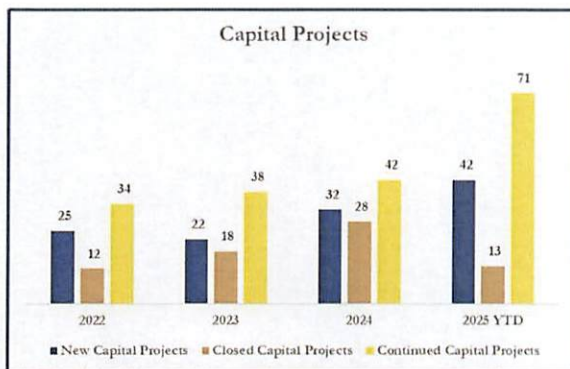
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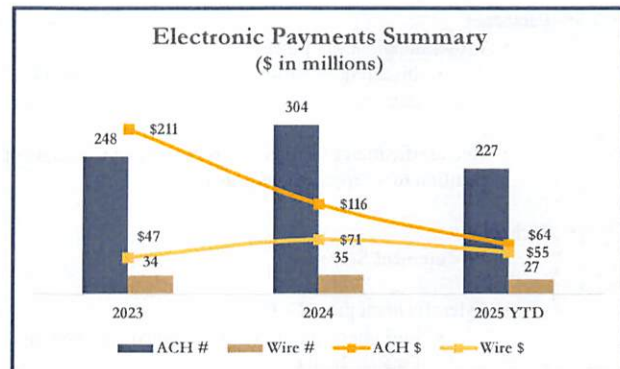
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FINANCE

Capital Projects



Electronic Payments Summary
(\$ in millions)



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FINANCE

2026 Priorities & Goals

- Formalize procurement function and software solution
- Capital Projects & Grants
 - Improve CIP reporting & tracking
 - Streamline the financial components of grants & project management
 - Gather a comprehensive inventory of infrastructure and establish a formal methodology for funding the replacement of infrastructure
 - Complete the close-out of the GRF and ARPA grants related to infrastructure needs for Intel
- Streamline budget process (Operating, Capital & Workforce planning)
- Develop dashboards (w/ GIS)
- Economic development agreements – tracking, reporting & monitoring
- Increase electronic payment methods via a third-party solution
- Review and update various components of New Albany's Statement of Financial Policies
- Perform analysis to confirm or amend General Fund reserve policy
- Successful issuance of bonds planned for the Rose Run II and police facilities capital projects

What to Expect in 2026

- Professional Development & Team Building
- Focus on Customer Service for community partners and City departments.
- Utilize current software and resources more effectively
- Utilize electronic payment methods more
- Continue to update and refine various Financial Policies
- Issue bonds for Rose Run II projects and affirm ratings
- Manage cash flow and investments to ensure optimal financial performance for the City.

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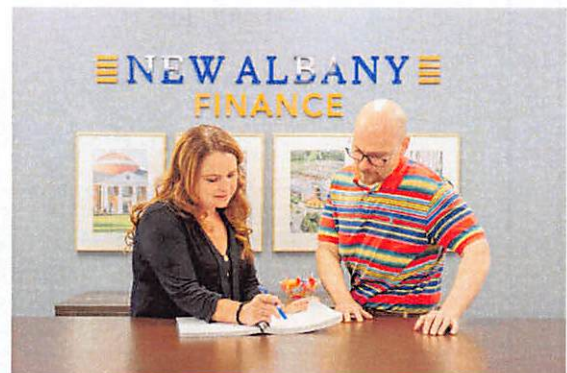
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FINANCE

2026 Budget Highlights

- Personnel
 - Professional Development
 - Investing in various leadership development courses
 - Reclassification of Procurement Specialist/Coordinator position to a Procurement Manager
- Technology
 - Procurement Software
 - Tyler Technologies (ERP)
 - Full allocation of annual maintenance now in Finance budget
- RITA Collection Fees
 - Collection fees increase as income tax revenue collection increases



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CITY COUNCIL

Budget Book Pages 153-159

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CITY COUNCIL

- Council compensation
 - 3.25% COLA
 - Insurance
 - Professional Development
- Council participation in events
 - Independence Day
 - Founders Day
- Codification
- Discretionary
 - Taste of NA table
 - Other



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END OF DAY 1 PRESENTATION

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FINANCE

2026 All Funds Budget (pages 54-59)

- 2026 projected decrease in overall balance is \$1M
- 2026 overall revenues results in \$88.1M net increase
 - Variance:
 - State grant
 - Debt Proceeds
 - NACA/NAECA Funding
- 2026 overall expenditures results in \$5.7M net increase
 - Variance:
 - Revenue Sharing
 - Debt Service
 - Capital expenses



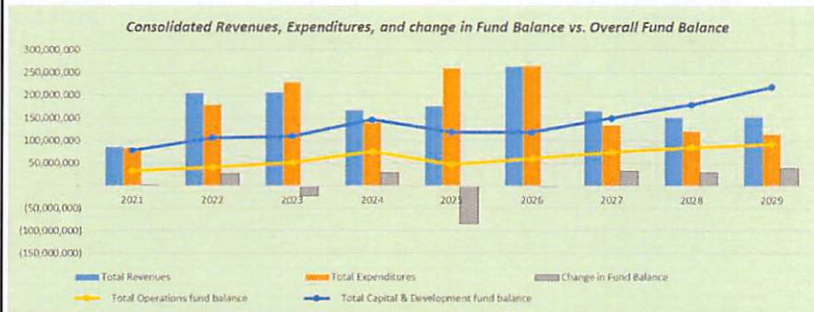
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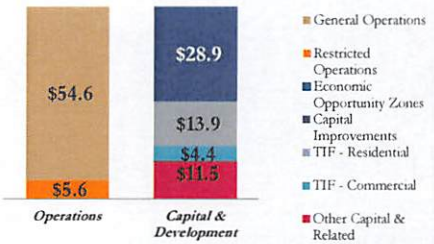
FINANCE

Consolidated Financial Presentation – All Funds (pages 54-59)

- Overall picture of funds – Totals ALL funds included in the proposed appropriation ordinance
- Not appropriate to measure *overall* budget health due to fund balance restrictions for purposes other than General operations
- Operating expenditures remain a small % of operating revenues – 42%
- Consolidated Presentation by Operation – shows the general fund activity vs. other 2026 categories



2026 Projected Year End Fund Balances by Category (\$ in millions)



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FINANCE

Distribution of Revenue



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CAPITAL PROJECTS

Budget Book Pages 319-322

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CAPITAL PROJECTS

- Includes General Capital & ED Capital Projects
 - Based on Council Priorities
 - Based on ED needs & available \$

2026 CIP by Category		
Detail	Total Project	Percent of CIP
Roads & Utilities	\$ 88,389,234	57.8%
<i>Streets, streetlights, signals, water & sewer lines</i>		
Bike & Pedestrian Connections	\$ 1,000,000	0.7%
<i>Leisure trails, bike lanes, sidewalks</i>		
Parks & Open Spaces	\$ 44,400,000	29.0%
<i>Parkland, stream corridors, civic spaces, streetscapes</i>		
Facilities	\$ 19,200,000	12.5%
<i>Public buildings, parking</i>		
Total	\$152,989,234	100%



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CAPITAL PROJECTS (ANNUAL)

City of New Albany
Capital Workshop Priorities 09-15-2025

Projects	Estimated Cost (2025 CIP if Available)	To Budget - 2025	Listed Previously	2025 CIP Year Budgeted	Proposed Budget Year	Budget Line	Fund
Included in 2025 Annual Budget Program:							
1. Annual Street Paving/Maintenance	3,000,000	3,250,000	Yes	2026	2026	1	Capital
2. Annual Street Paving/Maintenance	500,000	500,000	Yes	2026	2026	2	Street Fund
3. Annual Traffic Calming/Implementation Design & Construction	500,000	500,000	Yes	2026	2026	3	Capital
4. Annual Sidewalk Replacement Program	200,000	200,000	Yes	2026	2026	4	Capital
5. Annual Trail (CoP/PA) Projects - Trail Extension	200,000	200,000	Yes	2026	2026	5	Park
6. Annual Trail (CoP/PA) Projects - Trail Extension	300,000	300,000	Yes	2026	2026	6	Park
7. Annual Facilities/Driver Maintenance Program	200,000	200,000	Yes	2026	2026	7	Capital
8. Major Road Improvement - Phase 1 (Temporary Improvement contribution)	300,000	-	Yes	2026	2026	8	Capital
9. Weiskand Woods Improvement - Design/Study	250,000	-	Yes	2025	2025	N/A	Capital
10. Village Hall - New Roof	60,000	-	Yes	2025	2025	N/A	Capital
11. 605, North of Central College Rd. Pedestrian Improvements - Design	200,000	-	Yes	2025	2025	N/A	Capital
12. MAPS Facilities Connection Study	200,000	-	Yes	2025	2025	N/A	Capital
13. Kitzmiller Wetland Nature Park - Concept Planning (US 62 Plan Results)	250,000	-	Yes	2025	2025	N/A	Capital
14. Adaptive Traffic Management - Non Business Park (Remove per workshop)	100,000	-	Yes	2025	2025	N/A	Capital
15. Public Service Building - Restrooms/Locker Renovation/Mozzainer/Starts (Design - Space Planning)	750,000	-	Yes	2026	2026	REMOVED	Capital
16. MAPS - Interior Space Planning and Build Out (Expanded 2025 Project - Construction)	375,000	-	Yes	2025	2025	N/A	Capital
17. Central College/605 Public Improvements (Utility Burial & Streetscape) Utilities	1,500,000	-	Yes	2025	2025	N/A	Capital
18. Central College/605 Public Improvements (Utility Burial & Streetscape) Streetscape	2,500,000	-	Yes	2025	2025	N/A	Capital
19. Central College/605 Public Improvements (Utility Burial & Streetscape) Streetscape	41,000,000	-	Yes	2025	2025	N/A	Capital
20. Rose Run II - Veterans Memorial Construction - MALCA	7,700,000	-	Yes	2025	2025	N/A	Capital
21. Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	1,500,000	-	Yes	2025	2025	N/A	Capital
22. Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	1,500,000	-	Yes	2025	2025	N/A	Capital
23. Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	1,500,000	-	Yes	2025	2025	N/A	Capital
24. Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	1,500,000	-	Yes	2025	2025	N/A	Capital
25. Rose Run II - Police Facilities Addition - Furniture, Fixtures, Equipment	1,500,000	-	Yes	2025	2025	N/A	Capital
26. Public Service Storage Facility (Came from 2025)	2,000,000	-	Yes	2025	2025	N/A	Capital
27. Pickleball Shade Structure/Restrooms (New scope per workshop)	750,000	-	Yes	2025	2025	N/A	Capital
28. Taylor Farm - Phase II (Homestead Exterior Rehab) (New scope per workshop)	2,265,000	-	Yes	2026	2026	38	Park
29. Taylor Farm - Phase II (Buildings/Event Center) - Construction (Project reduced @ workshop)	1,000,000	-	Yes	2026	2026	38	Park
30. Central College & Beevlymer Rd Intersection - Design (Move from 2025)	5,000,000	-	Yes	2027	REMOVED	13	N/A
	350,000	350,000	Yes	2025	2025	13	Capital

NEW ALBANY

CAPITAL PROJECTS (ANNUAL, NEW, AND BONDED)

City of New Albany
Capital Workshop Priorities 09-15-2025

Projects	Estimated Cost (2025 CIP if Available)	To Budget - 2025	Listed Previously	2025 CIP Year Budgeted	Proposed Budget Year	Budget Line	Fund
New Projects:							
31. Historic Village Center Road Network (Phase 2)	3,700,000	4,500,000	Yes	2025	2027	15	Village Center
32. Pocket Park - Court Square West	4,500,000	4,500,000	Yes	2027	2027	35	Park
33. Kitzmiller Wetland Nature Park - Design	500,000	500,000	Yes	2026	2026	36	Park
34. Kitzmiller Wetland Nature Park - Construction	5,000,000	5,000,000	Yes	2028	2028	37	Park
35. Tidewater Nature Preserve (Pocket Park)	400,000	400,000	Yes	2028	2028	34	Park
36. SR161 Pedestrian Overpass (potential 90% Grant funded) (Taylor Farm)	10,000,000	-	Yes	2029	2029	TBD - 6	Capital
37. Bicycle Hubs	25,000	-	Yes	2029	2029	TBD - 13	Park
38. Bus Shelters	25,000	-	Yes	2029	2029	TBD - 14	ED Funding
Bonded Projects:							
39. Wayfinding - Parks/Trails (\$100K at Mid-Year for 2025; \$200K in 2026 to complete Project)	100,000	200,000	No	2025	2026	31	Park
40. Discover Property - Park Improvements	5,000,000	5,000,000	No	2025	2026	39	Park
41. Police Department Training Facility Construction & Ancillary	7,500,000	6,500,000	No	2025	2026	43	Bond Improvement
42. Police Department Training Facility - Furniture, Fixtures, Equipment	-	250,000	No	2025	2026	44	Capital
43. 605 Streetscape Section 1 (Windstar to Hamlet Pkwy) - (Concept Design/Community Participation)	175,000	175,000	No	2026	2026	15	Capital
44. 605 Streetscape Section 1 (Windstar to Hamlet Pkwy) - (Design)	1,750,000	1,750,000	No	2027	2027	16	Capital
45. 605 Street Corridor (CC to Walnut) - Design	400,000	400,000	No	2027	2027	17	Capital
46. 605 Street Corridor (CC to Walnut) - Construction	TBD	-	No	TBD	TBD	1	Capital
47. Municipal Building Space Planning - Implementation	TBD	-	No	TBD	TBD	3	Capital
48. Swickard Woods Improvements - Construction	TBD	-	No	TBD	TBD	4	Capital
49. Village Center Placemaking/Boardwalk Study Implementation	TBD	-	No	TBD	TBD	5	Capital
50. Central College & Beevlymer Rd Intersection - Construction	TBD	-	No	TBD	TBD	6	Capital
51. SR161 Pedestrian Overpass (potential 90% Grant funded) (Taylor Farm)	TBD	-	No	TBD	TBD	9	Capital
52. Cedarbrook Road Improvements	TBD	-	No	TBD	TBD	9	Capital
53. Taylor Farm Improvements (Resulting from Operational/Facilities Study)	TBD	-	No	TBD	TBD	11	Capital
Bonded Projects:							
54. Market Street Extension Note Repayment - Windsor portion	5,000,000	5,000,000	Yes	2025	2026	2026	Windsor TIF Fund
55. Market Street Extension Note Repayment - MALCA portion	10,000,000	10,000,000	Yes	2025	2026	2026	Economic Development - MALCA
56. Briscoe Parkway Debt Repayment	7,500,000	4,000,000	Yes	2025	2025	2025	Oak Grove II Infrastructure
57. Briscoe Parkway Debt Repayment	-	3,500,000	Yes	2025	2026	2026	Oak Grove II Infrastructure

NEW ALBANY

CAPITAL PROJECTS (ECONOMIC DEVELOPMENT)

City of New Albany
Capital Workshop Priorities 09-15-2025

	Other Economic Development - Related Projects - Current & Future	2025 Amended		2026		Start Year	Duration	Fund
		Total Estimate	Budget	Proposed				
58	State Infrastructure Grant - Phase 1 - Utilities - ARPA	180,000,000	23,749,142	9,297,461	2022	2022-2027	19	Local Fiscal Recovery
59	State Infrastructure Grant - Phase 1 - Roads & Utilities - GRF	104,000,000	38,366,773	38,366,773	2021	2021-2027	20	Economic Development
60	Signal @ Mink & Innovation Way (\$362K Reimbursable by the Developer)	730,000	730,000	-	2025	2025	N/A	Oak Grove II Infrastructure
61	Ganton Parkway (Babbit Road)	2,500,000	2,500,000	-	2025	2025-2026	N/A	Capital Improvement
62	Ganton Parkway (Babbit Road) - EAST	700,000	700,000	-	2025	2025-2026	N/A	Economic Development
63	Ganton Parkway - Phase 3A (Previously 18) - Amgen to Babbit	6,500,000	6,500,000	-	2025	2025-2026	N/A	Oak Grove II TIF
64	Ganton Parkway - Phase 3A (Previously 18) - Amgen to Babbit - EAST	6,900,000	6,900,000	-	2025	2025-2026	N/A	Economic Development
65	Ganton Parkway - Phase 4 (Previously 1A) - Ganton Site - NACA	4,900,000	4,900,000	-	2025	2025-2026	N/A	Economic Development
66	Ganton Parkway - Phase 4 (Previously 1A) - Ganton Site	3,500,000	3,500,000	-	2025	2025-2026	N/A	Blacklick TIF
67	Ganton Parkway - Phase 5 (EAST)	14,000,000	-	14,000,000	2026	2026-2027?	24	Economic Development
68	Large Diameter Transmission Main and Water Booster Station - Study & Design	2,850,000	350,000	2,500,000	2025	2025-2026?	N/A	Economic Development
69	Zarley Street Improvements - EAST	TBD	-	-	TBD	TBD	TBD - 10	Economic Development
70	Jug Street Improvements @ Licking County Line - Concept Design - EAST	500,000	-	500,000	2026	2026-2028?	21	Economic Development - NAECA
71	Jug Street Improvements @ Licking County Line - Construction - EAST	10,000,000	-	-	2027	2027-2028?	22	Economic Development - NAECA
72	Morse/Beech RAB - Design - NACA	750,000	750,000	-	2025	2025-2028?	N/A	Economic Development - NACA
73	Morse/Beech RAB - Construction - NACA	7,500,000	-	-	2027	2025-2028?	23	Economic Development - NACA
74	BPN-2 Water, Lift Station and Force Main - Design	650,000	-	650,000	2026	2026	25	Water & Sewer
75	BPN-2 Water, Lift Station and Force Main - Construction	7,000,000	-	7,000,000	2026	2026	26	Water & Sewer
76	BPN-2 Water, Lift Station and Force Main - Construction - EAST	5,000,000	-	5,000,000	2026	2026	27	Economic Development - NAECA
77	Babbit Road Waterline Extension (Ganton to Morse) - Design	400,000	-	400,000	2026	2026	28	Oak Grove II Infrastructure
78	Babbit Road Waterline Extension (Ganton to Morse) - Construction	TBD	-	-	TBD	TBD	TBD - 12	Oak Grove II TIF
79	Babbit Road Resurfacing	1,500,000	-	-	2027	2027-2028?	29	Oak Grove II TIF
80	Jug Street Waterline	3,000,000	-	3,000,000	2026	2026	30	Oak Grove II TIF
81	Kitzmiller/Smith's Mill Rd Intersection Improvements - Study & Design	TBD	-	-	TBD	TBD	TBD - 7	Economic Development
82	Business Parkway Gateways	TBD	-	-	TBD	TBD	TBD - 8	Economic Development

NEW ALBANY

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CAPITAL PROJECTS

Total Proposed Capital Projects/Expense, Funding Sources, and Available Balances

Source	Fund	2026 Proposed	2027-2030 Projected	Available 12/31/2026	Available 12/31/2029
Income Tax	Capital	\$ 13,175,000	\$ 23,000,000	\$ 4,765,120	\$ 17,155,557
Income Tax	Village Center	-	4,500,000	4,278,089	1,722,595
Gas Tax/MVLT	Street Fund	500,000	2,000,000	378,750	550,154
Grant	ARPA/St Grant	9,297,461	-	-	-
Income Tax/Fees/Transfers	Park	9,100,000	12,150,000	3,207,369	8,664,206
Fees	Leisure Trail	-	-	396,842	460,515
Proceeds	Bond Imp	50,000,000	-	-	-
Income Tax	Oak Grove II Inf	400,000	-	2,661,096	20,811,942
TIF	Windsor TIF	-	-	9,309,439	17,917,298
TIF	Oak Grove II TIF	3,000,000	1,500,000	1,166,268	5,123,274
TIF	Blacklick TIF	-	-	1,901,933	4,731,059
TIF	Research Tech TIF	2,000,000	-	328,139	1,026,920
NACA/NAECA	ED Funding	57,866,773	17,500,000	2,171,637	5,307,517
Fees	Water & Sewer	7,650,000	-	2,476,692	6,774,588
Total Capital Improvement Plan		\$ 152,989,234	\$ 60,650,000	\$ 33,041,374	\$ 90,245,625
Transfers	Capital Equipment	1,212,700	6,802,151	5,721,653	6,822,950
Fees	Water & Sewer	500,000	N/A	N/A	N/A
Gas Tax/MVLT	State Highway	20,000	N/A	N/A	N/A
Gas Tax/MVLT	Permissive Tax	30,000	N/A	N/A	N/A
Total Capital - All Funds		\$ 154,751,934	\$ 67,452,151	\$ 38,763,027	\$ 97,068,575

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CAPITAL PROJECTS

2026 Capital Equipment Replacement (pages 307-317)

- 2026 Expected Expenditures - \$1.3M
 - Police - \$369K
 - Public Service - \$646K
 - Development - \$40K
 - All/Miscellaneous - \$200K



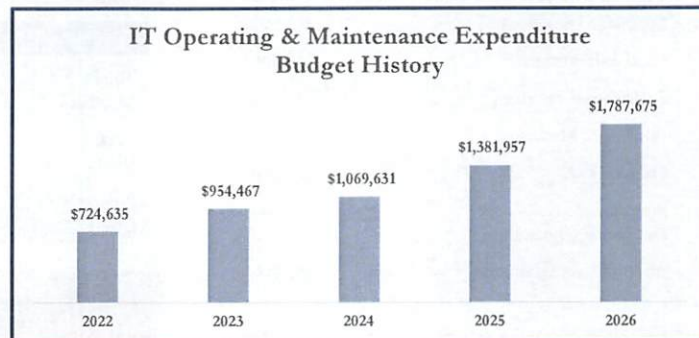
NEW ALBANY

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INFORMATION TECHNOLOGY

2026 Information Technology (pages 70; 349-351)

- 2026 Expected Capital IT - \$847K
 - Police - \$222K
 - Public Service - \$145K
 - City Council - \$120K
 - Finance - \$50K
 - All/Miscellaneous - \$310K
- 2026 Expected Operating IT - \$1.8M
 - Equipment - \$118K
 - Utility/Communications - \$29K
 - Maintenance - \$1.2M
 - Consulting/Contractual - \$403K



NEW ALBANY

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COMMUNITY PROGRAMMING



NEW ALBANY

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SENIOR CONNECTIONS

PROPOSED BUDGET	(page 231)
Supplies	\$10,000
Food & Beverage	\$15,000
Professional Services	\$20,000
Printing & Marketing	\$3,800
Fees to HNA	\$3,300
Program Discounts/Scholarships	\$3,000
Additional Programming	\$23,000
Total	\$78,100



	2021	2022	2023	2024	2025
Total Members	127	202	248	233	257
Total Visits	-	1,803	1,978	3,401	4,458
Programs Offered	109	227	210	303	386

*2025 numbers as of 9/30/2025



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SUSTAINABILITY

2025 Accomplishments

- Waste Diversion - Recycling
 - 20,897 pounds of e-waste diverted (176% increase from 2024.
 - 50,348 pounds of HHW (23,659 in 2024)
 - 6,000 of shredded paper
 - 19.2 tons of pumpkins
 - 272 plastic signs & 159 core plastic signs
 - 1,320 pounds of discarded lights
- Waste Diversion - Composting
 - Drop-off – 19 tons diverted
 - Curbside pilot – 47 HH participating, 1 ton diverted
- SLS Grant – 1 grantee & 27 bird boxes installed
- Invasive Trade-In Program – 13 applications approved and 4 pending
- Pocket Prairies launched
 - .63 acres @ Taylor Farm, 1.22 acres at Planter's Grove and .72 acres at James River
- Green Guardians launched



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SUSTAINABILITY ADVISORY BOARD (page 233)

Core Activities

• Recycling Events & Outreach	\$52,500
• Seasonal Composting & Recycling	\$5,400
• Dropoff Composting	\$27,690
Subtotal	\$85,590

Ongoing Programs

• Training Continuing Education	\$800
• Student Leadership in Sustainability Grant Program	\$10,000
• Invasive Tree & Shrub Trade-In Program	\$11,500
• Green Guardians	\$2,000
Subtotal	\$24,300

Other

• Earth Day to Arbor Day	\$1,500
• Curbside Composting Pilot	\$7,000
Subtotal	\$8,500
TOTAL	\$118,930

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IDEA

2025 Accomplishments

- NA101 Series
 - Souper Supper & Business Park Tours
 - 277 participants in total
- Accessibility Listening Session
 - 40 participants
 - Interpreters at select events
 - Disability Pride Month proclamation
 - Inclusivity zone at July 4th parade
 - Taylor Farm improvements
- A Train Near Magdeberg
 - Sold out panel discussion at the McCoy
 - 785 students participated
 - Ervin Abadi artwork display
- Diwali
 - 1,900 attendees
- Community Connector Program
 - 15 Connectors in 13 neighborhoods, reaching 1,531 households
 - 2 training sessions



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IDEA IMPLEMENTATION PANEL (page 232)

Welcome Receptions – NA101 Series

- Souper Supper, Business Park Tours & Appy Hour

Subtotal

\$10,000

Community Events & Festivals

- Diwali \$40,000
- Accessibility Initiatives \$10,000
- Annual Educational Series \$25,000
- International Game Night \$5,000

Subtotal

\$80,000

Ambassador Program - Community Connectors

- Training, printed materials, appreciation event, etc. \$10,000
- Block Party Trailer \$10,000

Subtotal

\$20,000

TOTAL

\$110,000

NEW ALBANY

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COMMUNITY PROGRAMMING



NEW ALBANY

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COMMUNITY EVENTS AND PROGRAMS (page 230)

Summer Concert Series	\$38,750	• 5 concerts w/mystery to cap season
Santa Mail	\$1,500	
Veteran's Day	\$5,000	
Additional Programs (groundbreakings, etc.)	\$5,000	
Independence Day	\$72,000	
Semi quicentennial – ice cream social	\$19,855	
Semi quicentennial - option A* (Direct funding for two performing arts events)	\$33,000 NASO & TBD for NA Youth Theater	• Selected option will be added to budget
Semi quicentennial - option B* (United by Art: 250 Arts Initiative)	\$100,000	• Selected option will be added to budget
Juneteenth	\$25,000	
Seasonal Ice Rink – operating costs	\$92,000	• Revenue expected to cover costs, excess revenue is split between operator & city
Seasonal Ice Rink – start up costs	\$200,000	• Bed tax as potential funding source
Seasonal Ice Rink – programming	\$10,000	• Ex. Skate with Santa event
Oktoberfest	\$118,000	• \$34,157.13 gross alcohol sales • \$24,395.33 net profit
Volunteer Appreciation Event	\$1,500	

NEW ALBANY

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COMMUNITY EVENTS AND PROGRAMS (page 230)

Small Equipment Replacement	\$1,500	
Grants	\$100,000	
Holiday Lighting	\$50,000	
Miscellaneous (DORA Cups, Printing/Marketing)	\$7,000	
TOTAL		\$747,105

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COMMUNITY PROGRAMMING

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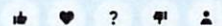
END OF PRESENTATION QUESTIONS?

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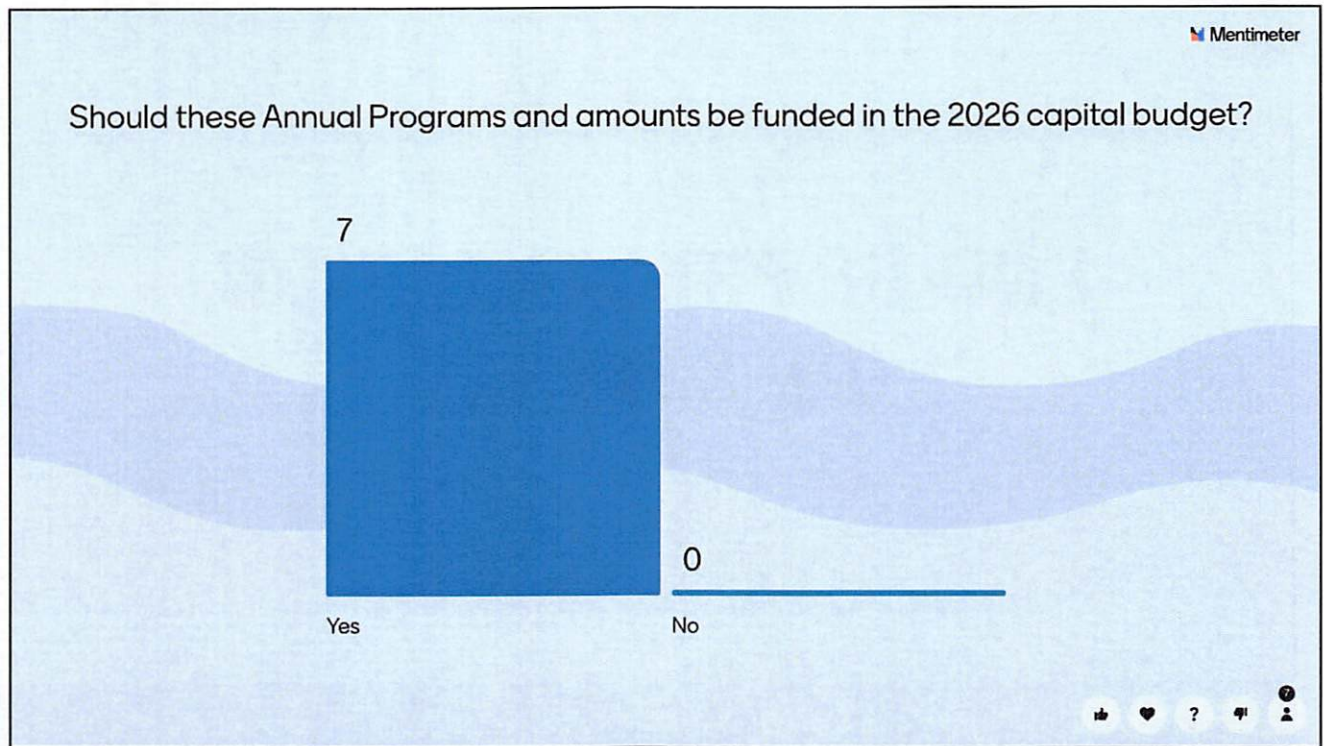
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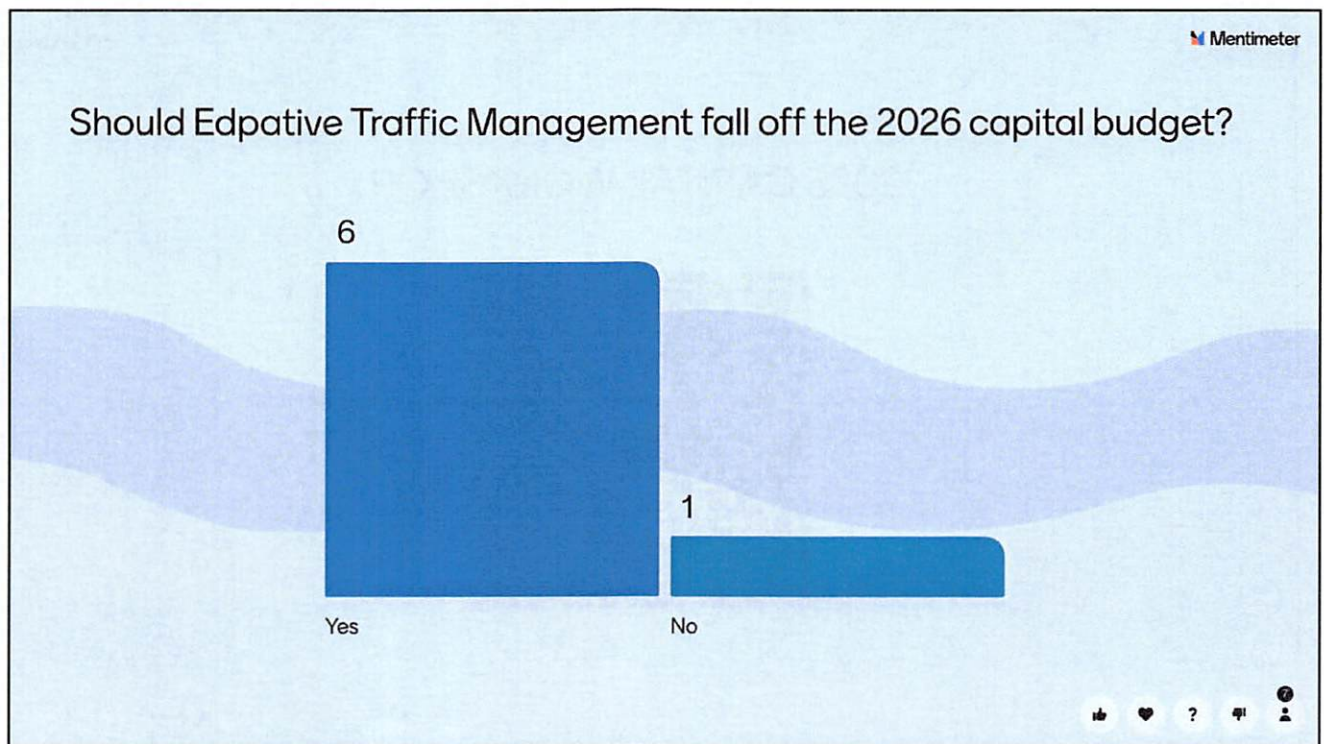
2025 CAPITAL WORKSHOP



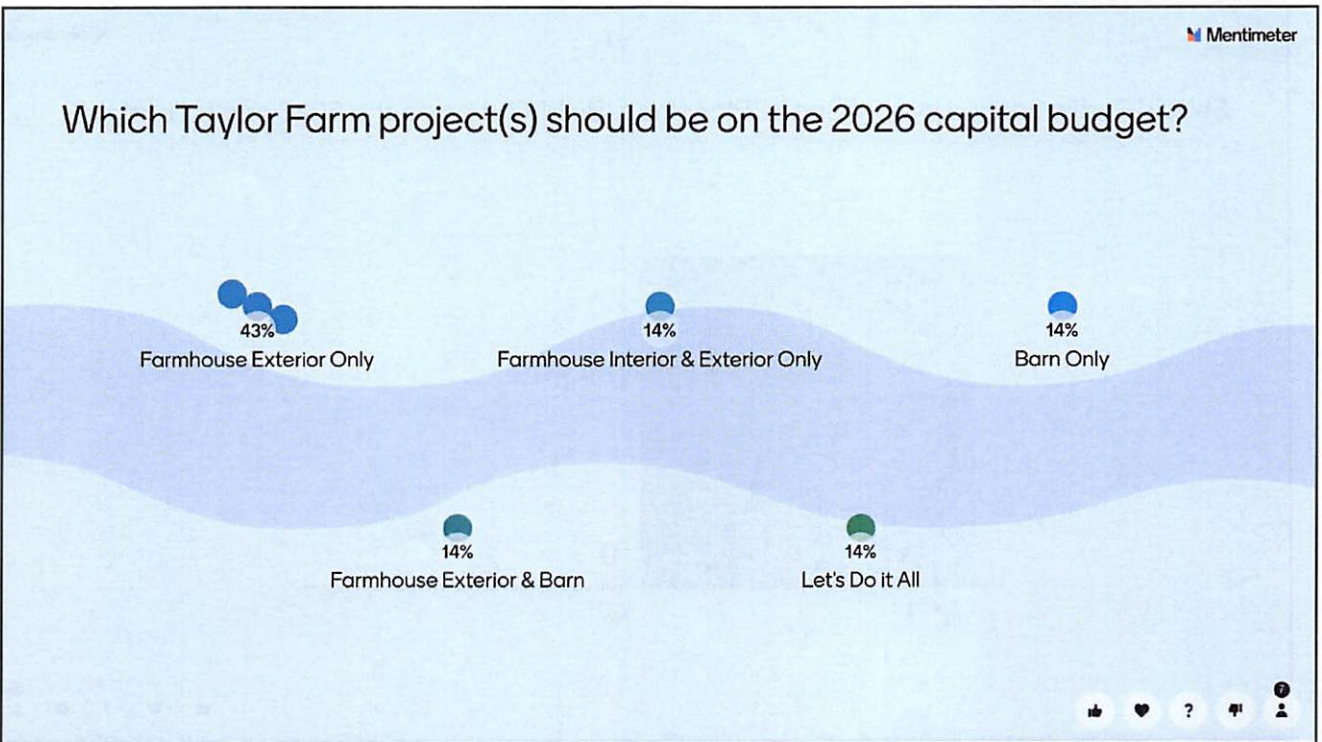
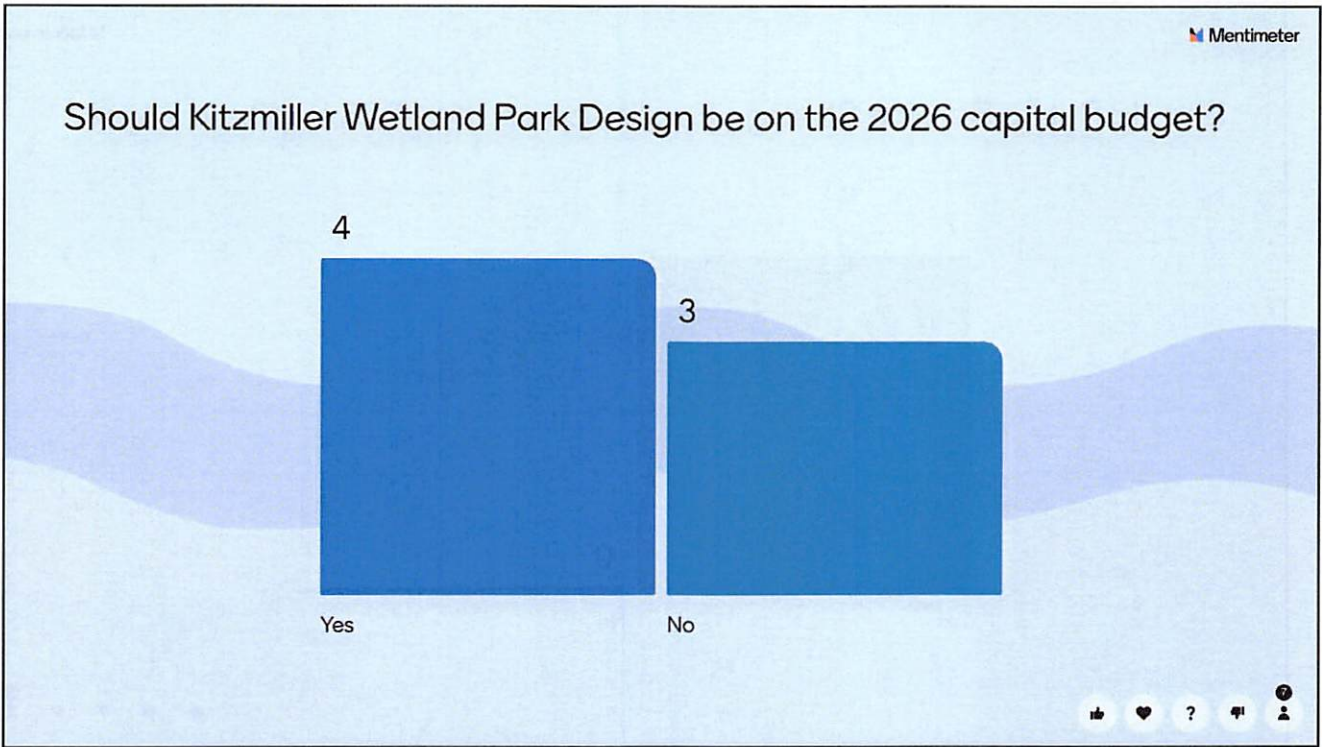
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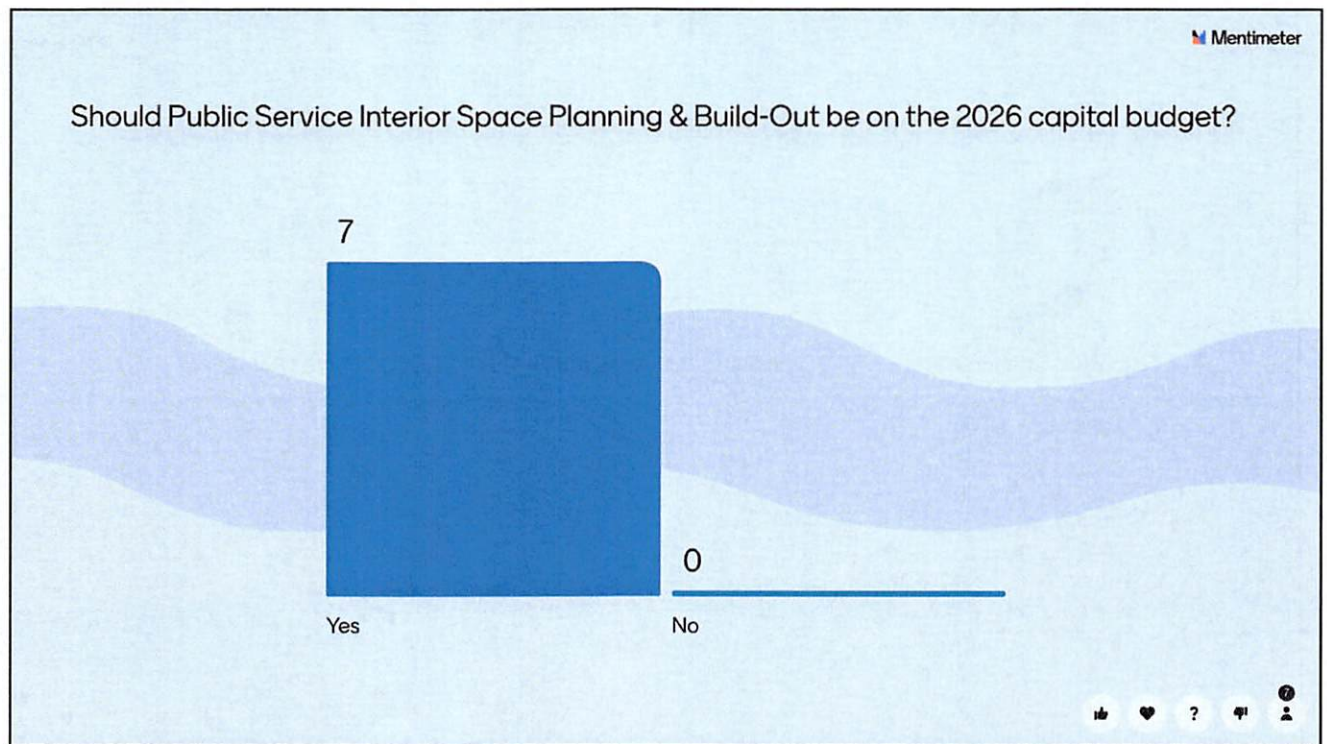
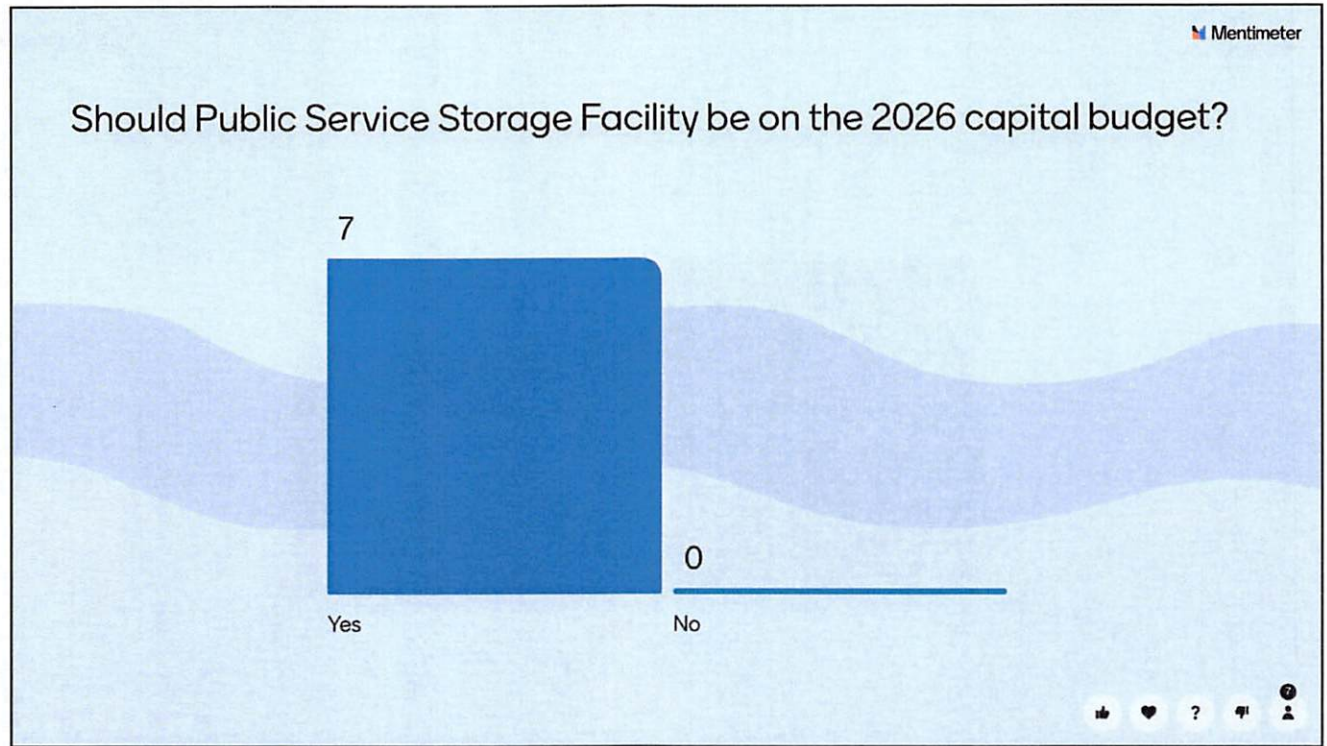


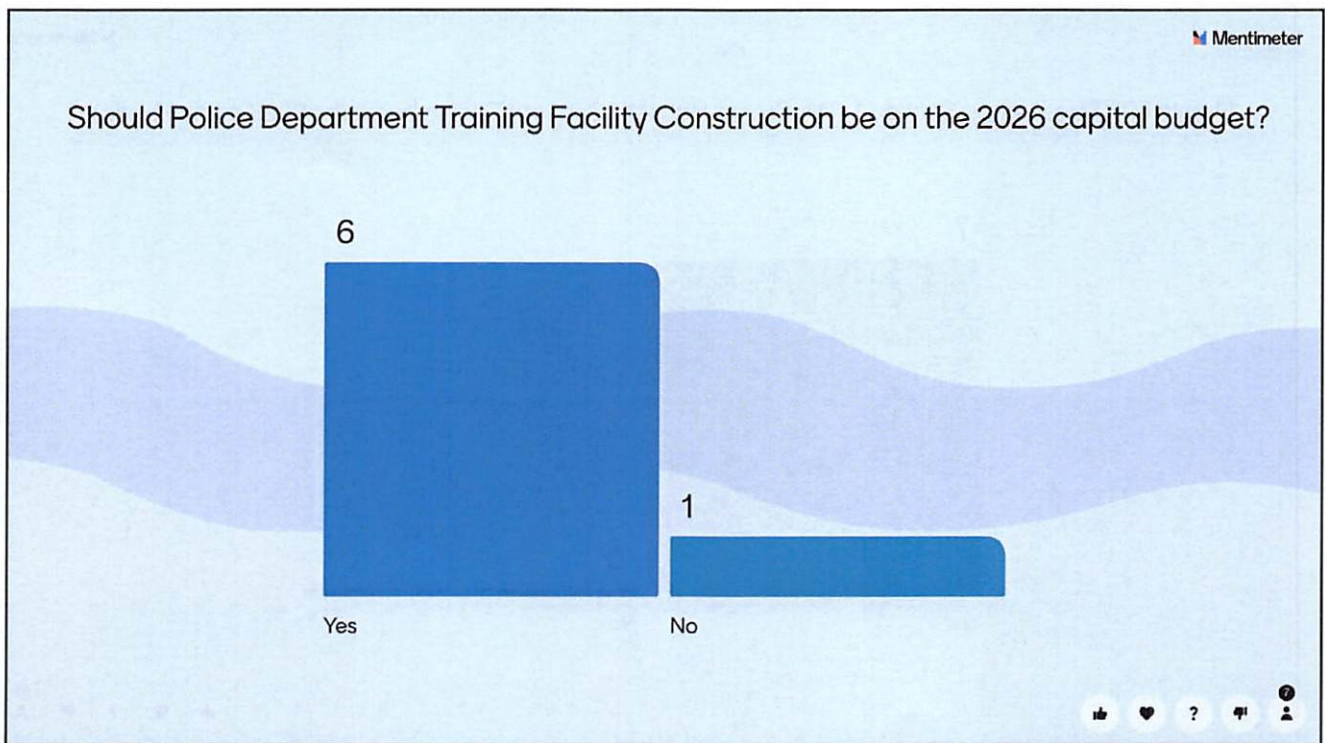
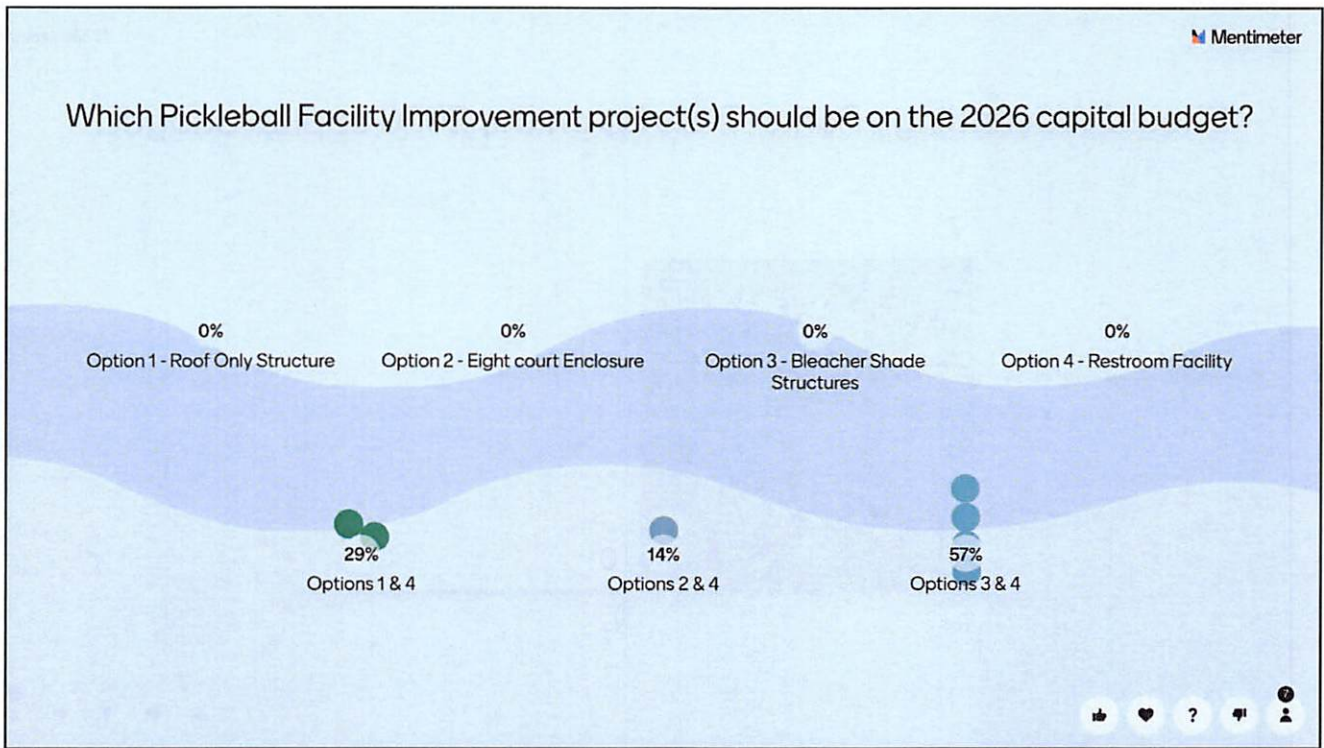
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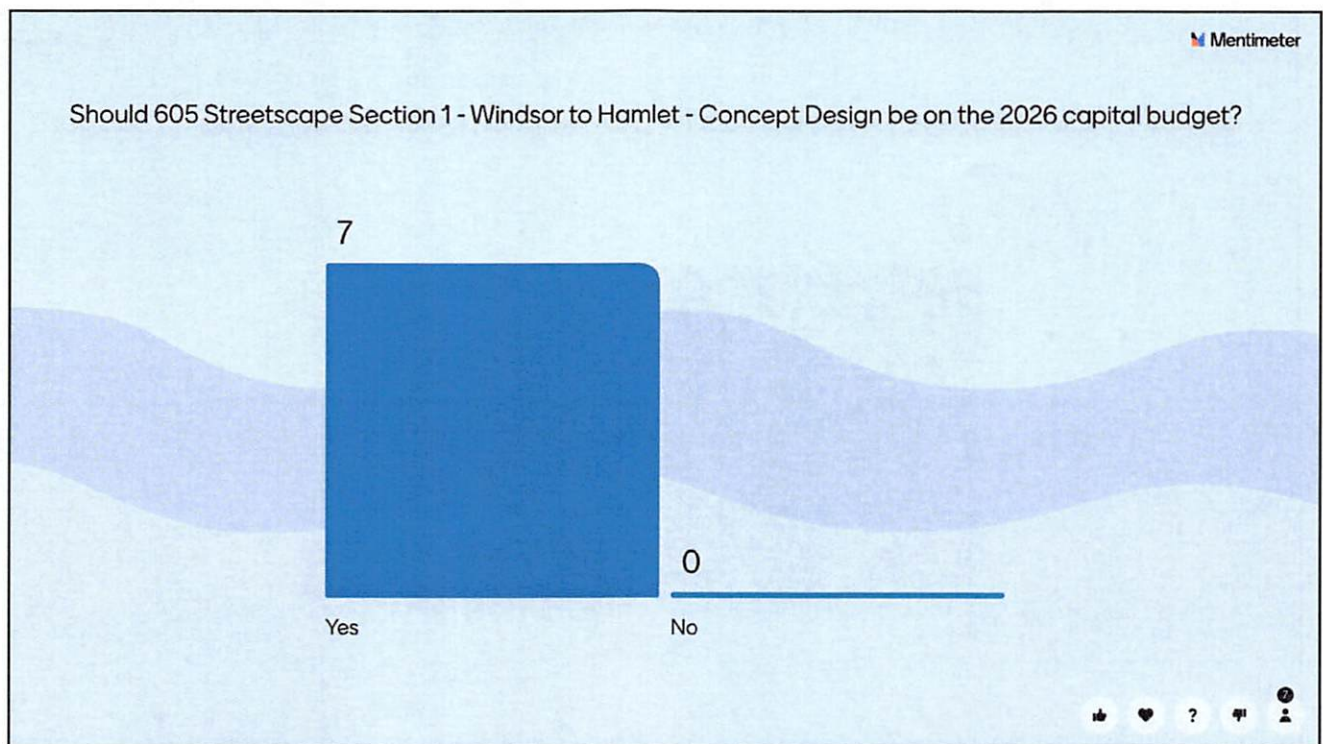
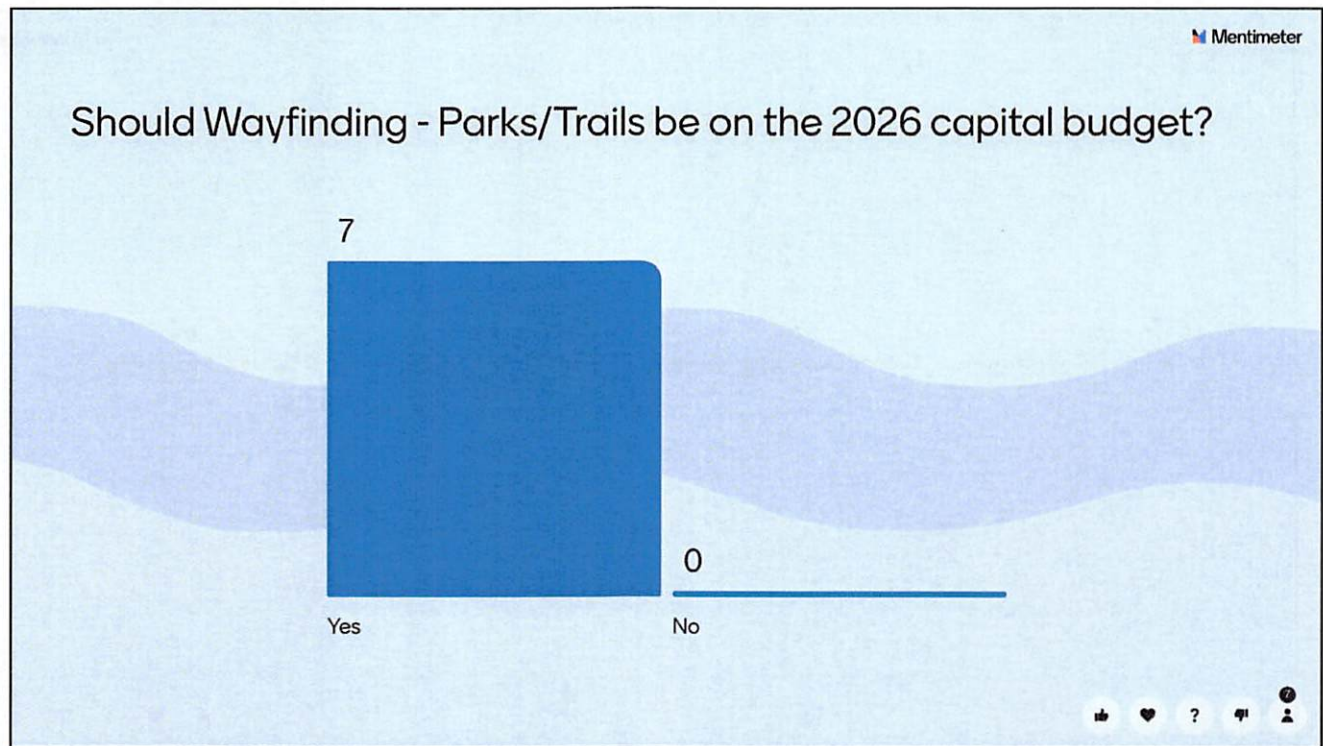


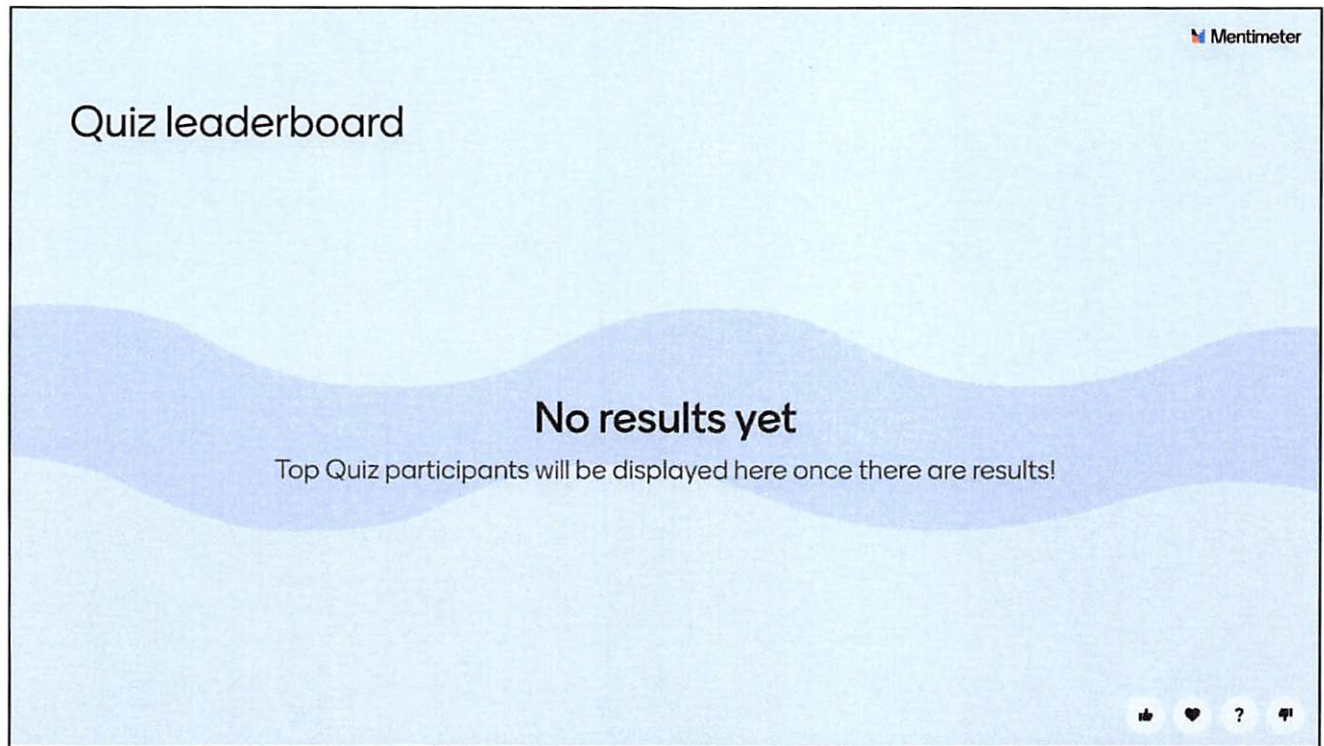
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